

QNB

Investor Relations Presentation

June 2011



Forward Looking Statement

This presentation and subsequent discussion may contain certain forward-looking statements with respect to the financial condition, results of operations and businesses of the Group. These forward-looking statements represent the Group's expectations or beliefs concerning future events and involve known and unknown risks and uncertainty that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Additional detailed information concerning important factors that could cause actual results to differ materially are available in our Annual Report.

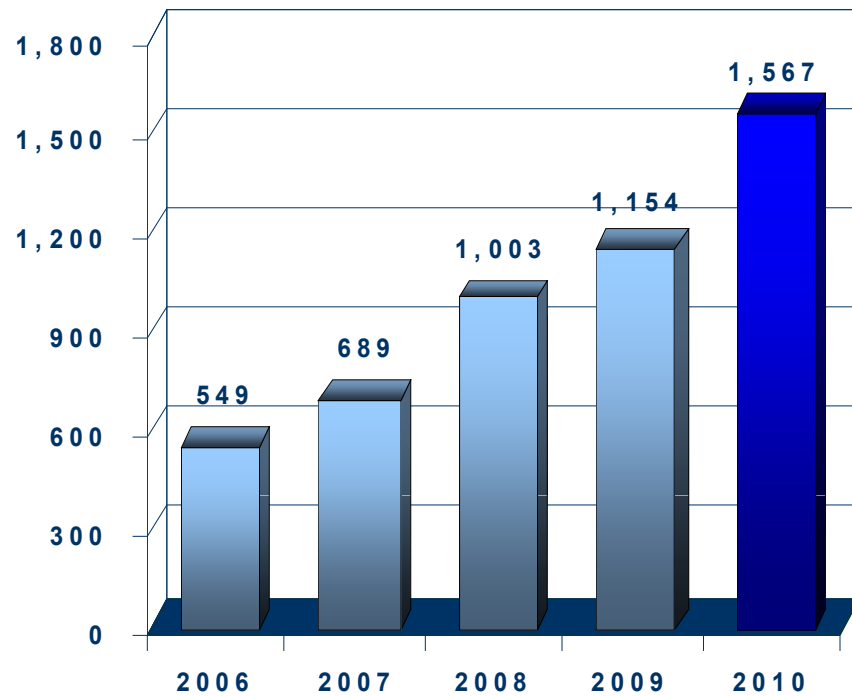
QNB Group's Profit & Asset Evolution

US\$ Million

Profit

Cumulative Average Annual Growth (CAGR)

2005 – 2010 = 30.1%

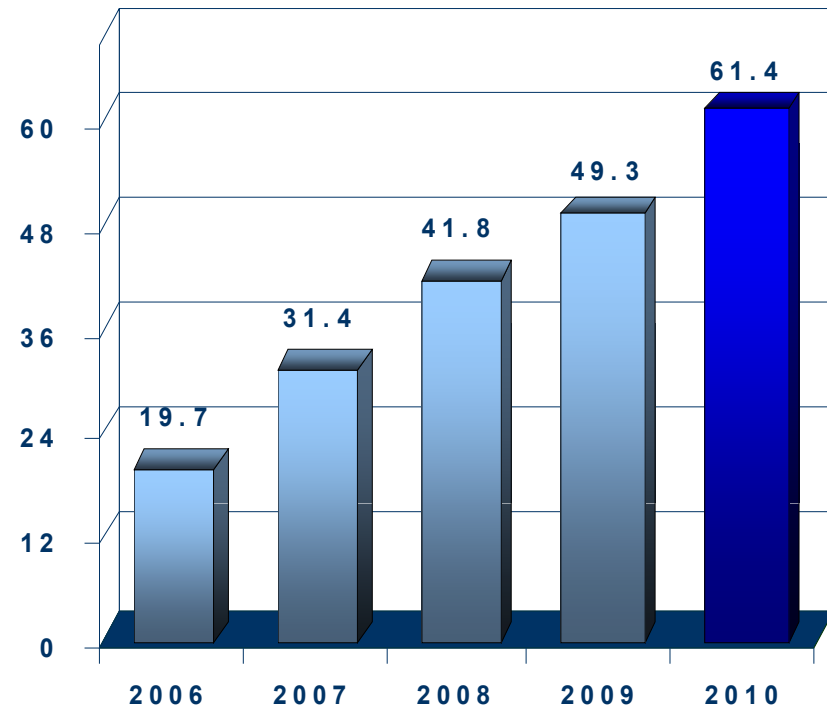


US\$ Billion

Total Assets

Cumulative Average Annual Growth (CAGR)

2005 – 2010 = 34.9%



Banking Sector: Overview

Qatar has a competitive and vibrant Banking Sector, with 18 Financial Institutions

Commercial Banks

| | | |
|----------------------------|-------------------------------------|-------------------------|
| Qatar National Bank | Commercialbank | Doha Bank |
| Ahlibank* | International Bank of Qatar* | Al khaliji Bank* |

* Partially-owned by GCC Institutions.

Islamic Institutions

| | |
|---------------------------|------------------------------|
| Qatar Islamic Bank | International Islamic |
| Masraf Al Rayan | Barwa Bank |

Local Branches of Foreign Banks

| | | | |
|---------------------------|-------------------------|--------------------------|--------------------|
| HSBC | BNP Paribas | Arab Bank | Mashreqbank |
| Standard Chartered | United Bank Ltd. | Bank Saderat Iran | |

Specialized

Qatar Development Bank

100% Government-owned

Performance Excellence

Stable Shareholders' Structure since Inception. 50% stake by Qatar Investment Authority, with the remainder by private investors

Top MENA Bank with Total Assets of US\$72.4 billion in June 2011

Sustained Growth in Profitability with Diversified Income Sources



Largest Domestic Network

61 branches & offices

More than 195 ATMs

Best Bank in Qatar Award from The Banker, Euromoney, Global Finance, and Asian Banker

Largest International Network covering 24 countries through Branches, Rep Offices, and Associates

Dominant Market Share Amongst Qatari Banks (June 2011)

Assets 48.6% Loans 50.1% Deposits 53.8%

Performance Excellence

Highest Credit Rating among regional banks

| | |
|-----------------------|-----|
| Moody's: | Aa3 |
| Standard & Poor's: | A+ |
| Capital Intelligence: | AA- |
| Fitch: | A+ |

Strong Capital Adequacy Ratio 21.5% in June 2011 compared with 8% for Basel II and 10% for Qatar Central Bank

High Asset Quality with an NPLs Ratio of 1.0% in June 2011



High Coverage Ratio with Specific Provisions amounting to 126% of NPLs in June 2011

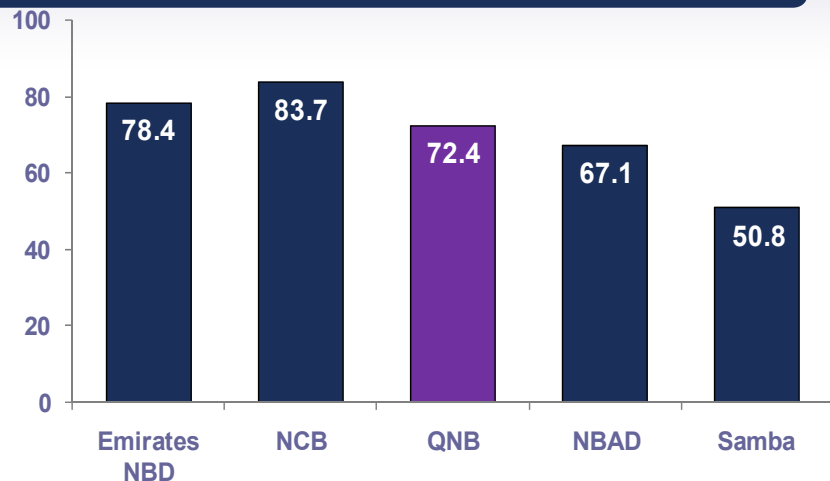
Comprehensive Banking Activities

- Retail
- Corporate
- Treasury
- Private Banking
- Asset & Wealth Management
- Financial Advisory (QNB Capital)
- Brokerage & Custody (QNB Financial Services)

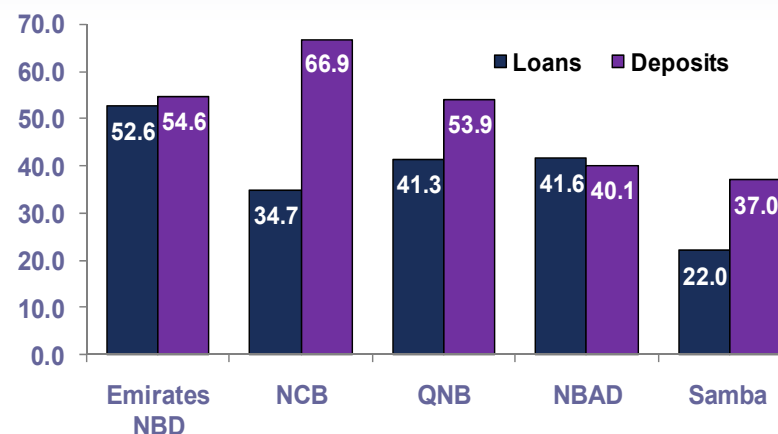
First Qatari Bank to launch Local Equity Funds. One of the Largest Fund Managers in the region

QNB – Regional Peers (June 2011)

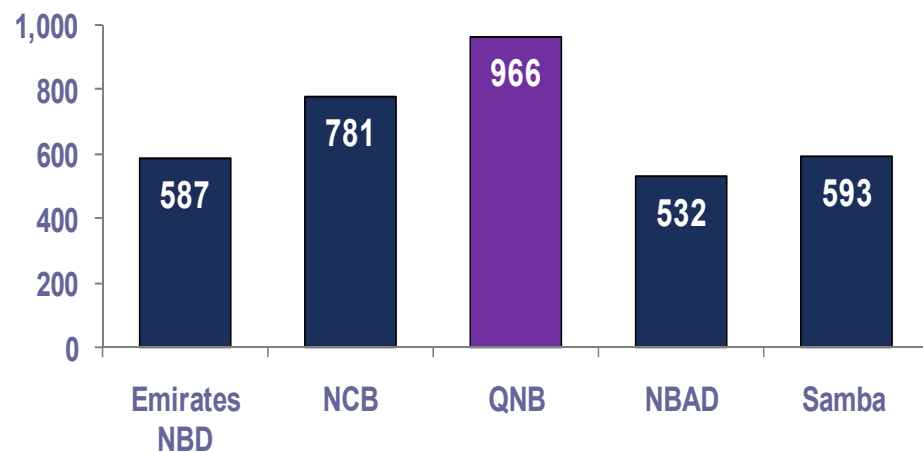
Assets (US\$ billion)



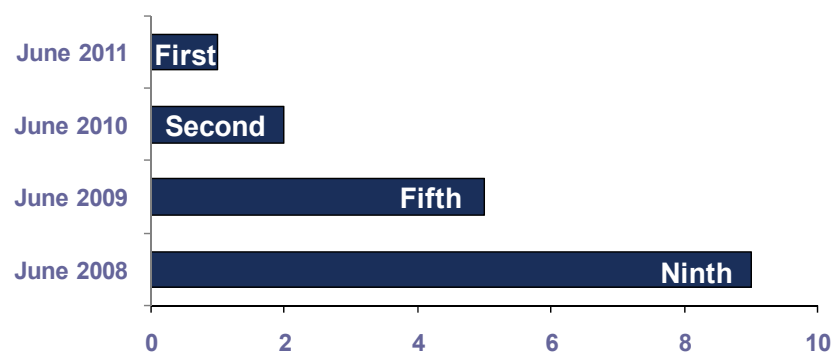
Loans and Deposits (US\$ billion)



Net Profit (US\$ million)



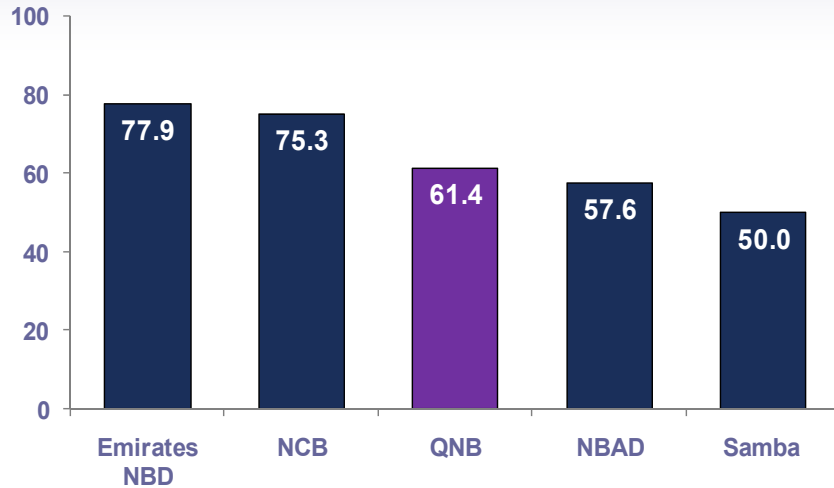
QNB's Ranking by Net Profit (MENA)



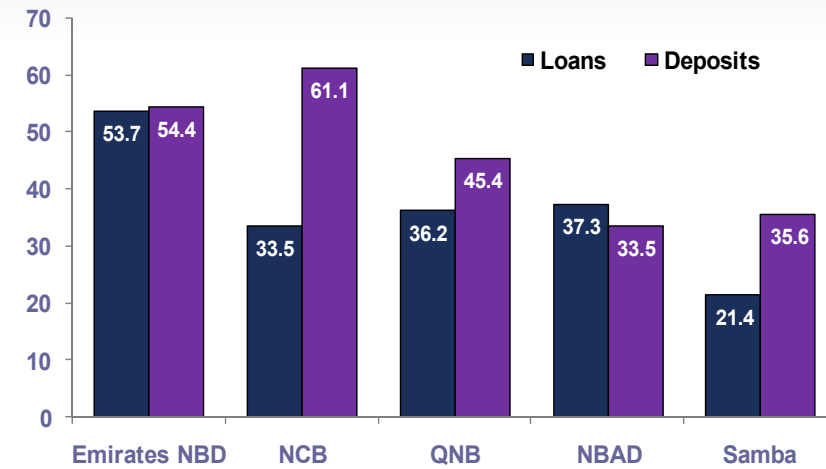
Source: Financial statements, June 2011

QNB – Regional Peers (Dec. 2010)

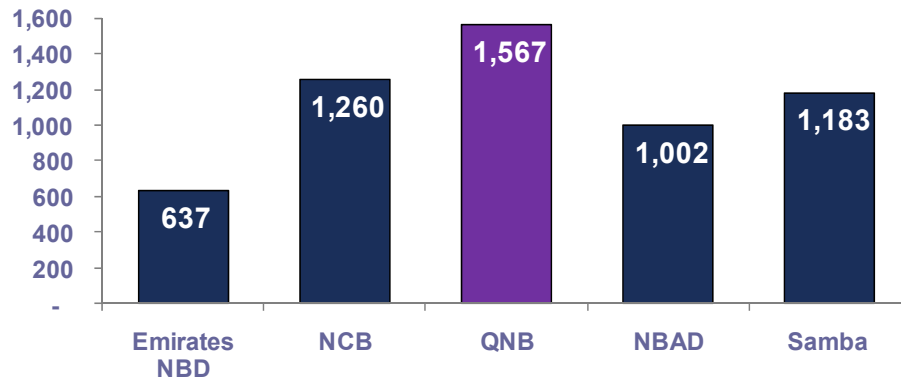
Assets (US\$ billion)



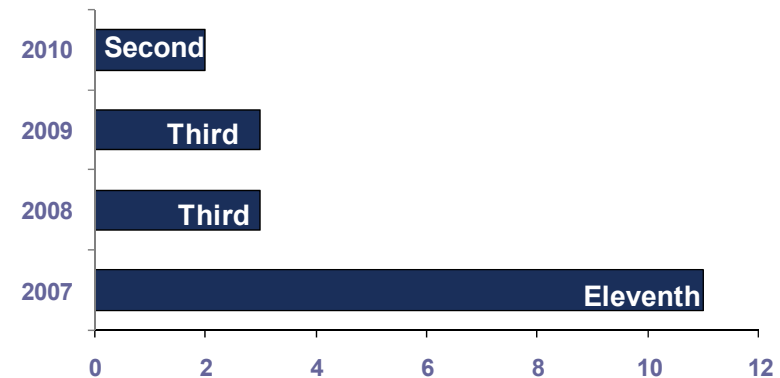
Loans and Deposits (US\$ billion)



Net Profit (US\$ million)



QNB's Ranking by Net Profit (MENA)



Source: Financial statements, Dec 2010

QNB Group Overview

Corporate History



Subsidiaries & Associates

| Entity | Country | Ownership |
|-------------------------------|-------------|-----------|
| QNB Capital | Qatar | 100% |
| QNB Financial Services | Qatar | 100% |
| QNB Banque Privee (Suisse) | Switzerland | 100% |
| Ansbacher | UK | 100% |
| Bank Kesawan | Indonesia | 70% |
| Tunisian Qatari Bank | Tunisia | 50% |
| QNB – Syria | Syria | 51% |
| Housing Bank for Trade & Fin. | Jordan | 35% |
| Commercial Bank International | UAE | 24% |
| Mansour Bank | Iraq | 23% |
| Al Jazeera Finance Company | Qatar | 20% |

International Network

Subsidiaries / Associates



Branches



Rep Offices



QNB – Risk Management

Group Risk Management Committees

| Risk Committee | Strategy Committee | Credit Committee | Asset Liability Committee | Information Technology Committee | Infrastructure Committee | Human Capital |
|----------------|--------------------|------------------|---------------------------|----------------------------------|--------------------------|---------------|
|----------------|--------------------|------------------|---------------------------|----------------------------------|--------------------------|---------------|

Credit Risk

- Diversification of investments, capital markets and lending and financing activities – avoid concentration
- Collaterals (cash, treasury bills and bonds, real estate and equity) used when appropriate
- Substantial exposure towards high credit quality issues (approx. 90% of bond portfolio is rated AA or better)
- Credit policy driven by Group Credit Committee which reviews credit applications/limits and approval authority
- Appropriate monitoring of credit risk – robust provisioning policy and recovery processes

Market Risk

- Regular scenario and stress analysis to manage and monitor market risk
- Interest rate risk managed primarily via interest rate swaps while limits on currency exposure are in place
- Daily mark to market and reporting to management – negligible trading or open positions
- Robust risk management system

Liquidity Risk

- Diversification of funding base
- Broad portfolio of high quality liquid assets and readily marketable securities
- Constant monitoring of liquidity position
- Managed centrally by the Group

Operational Risk

- Comprehensive operational risk management policy augmented by sophisticated risk management software
- Key risk indicators monitored and risk/loss database maintained
- Strong IT infrastructure and detailed contingency plans/procedures with two Disaster Recovery sites supporting main data center
- First bank in Qatar with ISO 27001:2005 Standard Disaster Recovery Operations Certification

Other Risks

- Regulatory, legal and reputational risks through compliance and risk frameworks with counsel from legal advisers

QNB Group – Corporate Governance

Enhance Transparency and Public Confidence in QNB and its Practices

Group Audit and Compliance Committee

- Consisting of three Board members with meetings attended by senior management
- Responsible for final approval of financial statements and appointing external auditors
- Internal control, compliance and reporting responsibilities are also part of its mandate

Group Policies, Governance, Development and Remuneration Committee

- Consisting of two Board members and the Group CEO
- Mandate is to develop long-term strategy while monitoring quarterly performance
- Entrusted to develop Group's Corporate Social Responsibility Strategy
- Monitors changes in local and International governance practice to recommend best practice
- Oversees the remuneration policy of the Group

Group Executive Committee

- Consisting of five Board members, with meetings attended by the Group CEO
- Reviews overall credit and investment exposures
- Approves credit facilities and investments above authorized set for management
- Reviews the status of litigation matters and recommend action to be taken on impaired loans
- Oversees and approves Corporate Social responsibility expenditures

Ratings

QNB's credit rating is the highest in Qatar and is among the highest in the region. During 2010, QNB's rating was affirmed from all rating agencies.

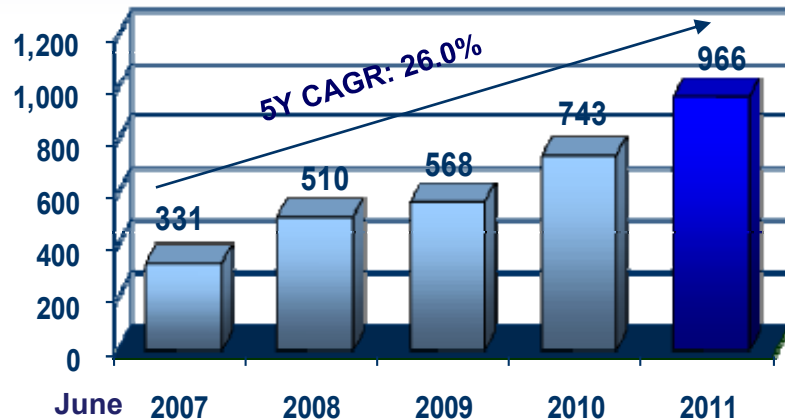
- **In April 2011, Capital Intelligence raised the Financial Strength Rating from A+ to AA-, and affirmed all other ratings.**
- **In February 2011, Moody's affirmed QNB's rating and Outlook.**
- **In July 2010, Fitch affirmed QNB's rating and Outlook.**
- **In March 2010, Standard & Poor's and Capital Intelligence affirmed QNB's ratings and Outlook.**

| | Moody's | S&P | Capital Intelligence | Fitch |
|-----------------------------|----------------|----------------|-----------------------------|--------------|
| QNB Long-Term Rating | Aa3 | A+ | AA- | A+ |

Financial Results - June 2011

Income Overview (June 2011)

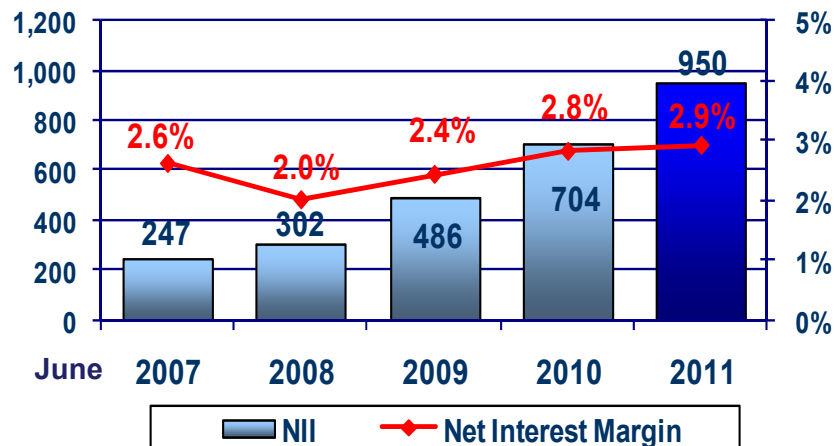
Profitability (US\$ m)



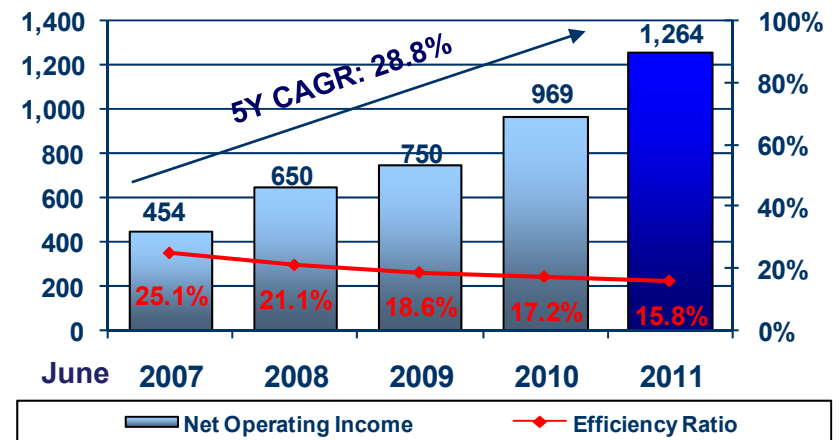
Highlights

- The Bank has seen continued growth in its revenues on the back of increasing market share and expanded international and domestic network.
- Net profit increased 30.1% to US\$966 million during from same period last year.
- Despite QNB's growing operations, the Bank has witnessed improving cost efficiencies – a testament to its ability to generate synergies.
- The Bank's bottom line has been growing, driven by a robust net interest margin.

Net Int. Income (US\$ m) and NIM (%)



Operating Income (US\$ m) and Efficiency (%)

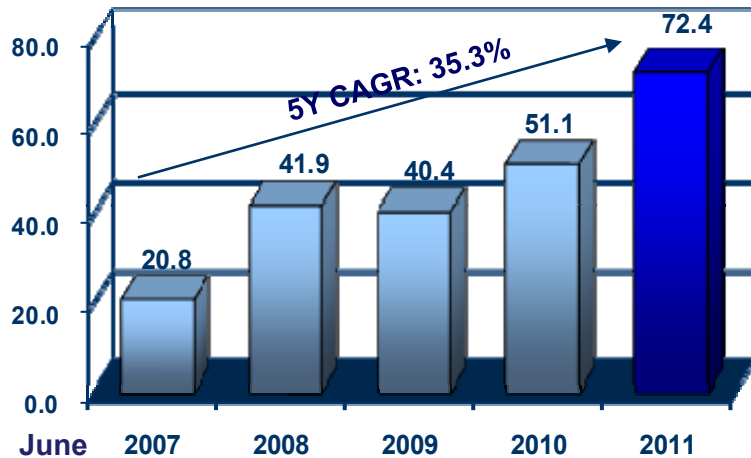


Net Profit by Quarter

| | Q2 | Q3 | Q4 | Q1 | Q2 |
|--------------------------------------|-----------------|-----------------|-----------------|------------------|------------------|
| US\$000 | 2010 | 2010 | 2010 | 2011 | 2011 |
| Net Interest Income | 377,314 | 401,194 | 453,649 | 469,020 | 481,014 |
| FX Gain | 24,784 | 24,061 | 25,945 | 26,311 | 29,255 |
| Fees & Commissions | 78,552 | 77,217 | 74,792 | 78,333 | 86,694 |
| Invest. Income – Dividends | 238 | 1,796 | 2 | 9,582 | 6,700 |
| Invest. Income – Capital Gain | 13,581 | 11,131 | 22,226 | 21,820 | 21,786 |
| Invest. Income – Associates | 18,389 | 11,854 | 13,096 | 12,410 | 15,099 |
| Other Income | 547 | 1,012 | 3,243 | 1,954 | 3,882 |
| Total Other Income | 136,091 | 127,071 | 139,303 | 150,411 | 163,417 |
| Total Operating Income | 513,405 | 528,265 | 592,953 | 619,431 | 644,432 |
| G&A Expenses | (84,190) | (89,515) | (98,998) | (100,055) | (100,243) |
| Total Operating Profit | 429,215 | 438,750 | 493,955 | 519,376 | 544,189 |
| Loan Loss Provisions | (26,641) | (32,474) | (63,224) | (48,691) | (57,409) |
| Other Provisions & Taxes | (7,652) | (7,842) | (4,613) | (1,685) | 9,566 |
| Net Profit | 394,921 | 398,434 | 426,119 | 469,000 | 496,346 |

Total Assets Overview

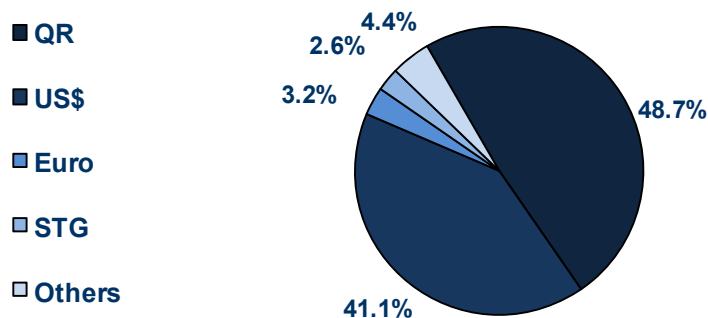
Total Assets (US\$ billion)



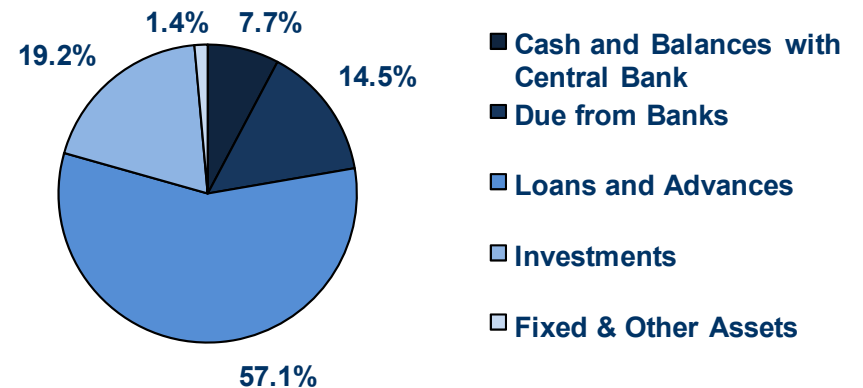
Highlights

- The strong balance sheet growth witnessed by QNB in recent years has sustained with growth of 41.7% from same period last year.
- This growth has been predominantly driven by increased lending with loans and advances representing 57% of total assets.
- QNB's assets are predominantly in Qatari Riyal and US\$ (to which QAR is pegged) also constitutes a material portion of assets.

Breakdown of Assets by Currency

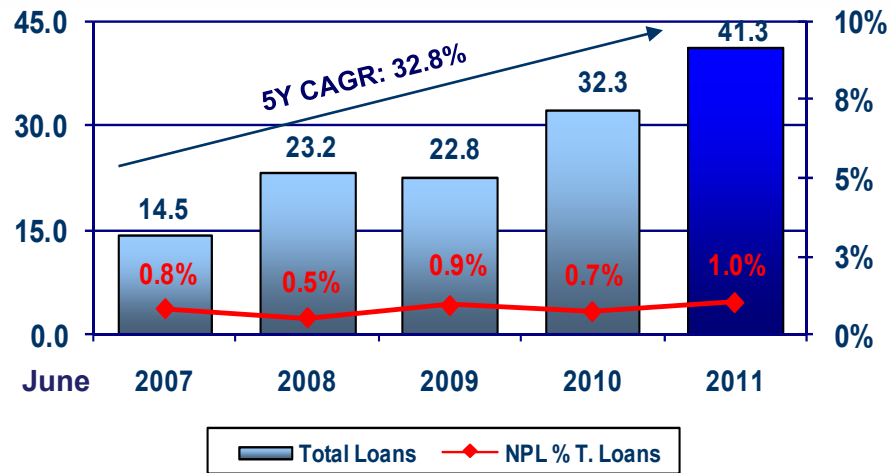


Breakdown of Assets by Type



Loans Review

Loans and Advances (US\$ billion)

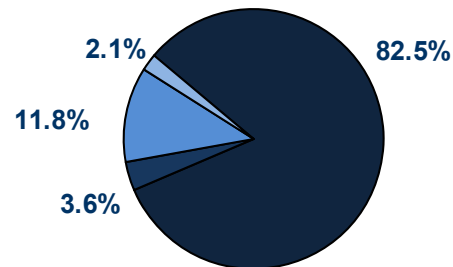


Highlights

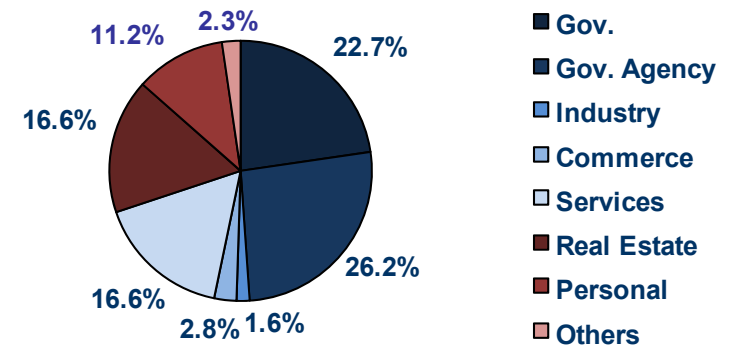
- Customer financing has grown substantially in recent years.
- Loans & advances increased to US\$41.3 billion up by 28.0% from same period last year.
- NPL as % of loans and advances stood at only 1.0%.
- The Bank's loan portfolio is relatively well balanced, with a concentration in high quality credit exposures (Government & Government Agencies).
- Being a Qatar focused bank, QNB's loan portfolio is mainly comprised of loans to Qatari entities.

Breakdown of Loans by Geography

- Qatar
- Other GCC Countries
- Europe
- Others

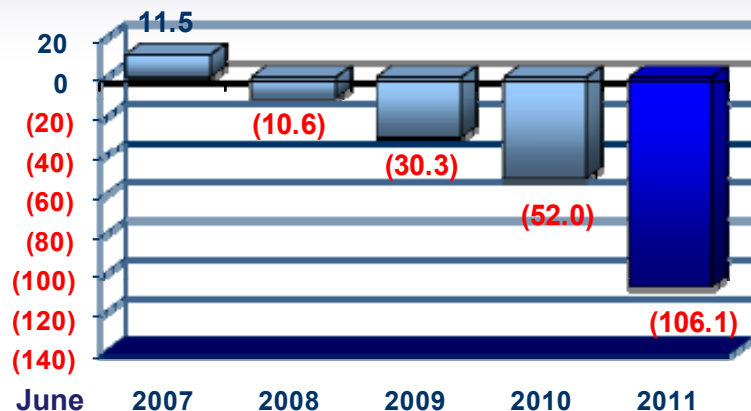


Breakdown of Loans by Industry



Asset Quality

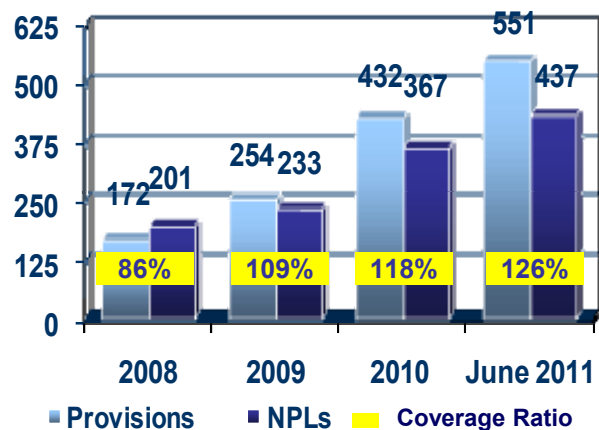
Movement in Recoveries (Provisions) (US\$ million)



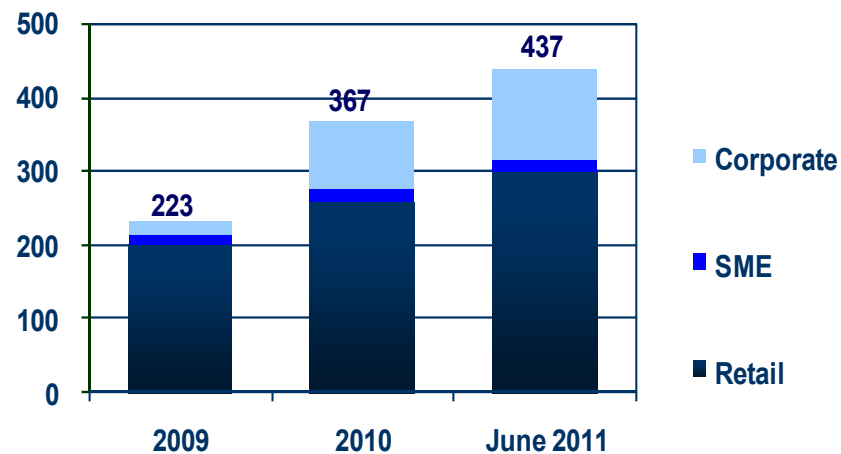
Highlights

- Since 2008, in response to the global financial crisis, QNB has increased its provisions.
- QNB reported an NPLs ratio of 1.0% as at June 2011 – one of the lowest in the MENA region.
- The Bank's provisions coverage has remained strong amidst the economic slowdown, with a coverage of 126% reported Q2 2011.
- An additional Risk reserve of US\$24.7m was taken to bring total balance to US\$412 million representing nearly 2.25% of private lending against QCB requirement of only 1.50%.

NPL Coverage (US\$ million)

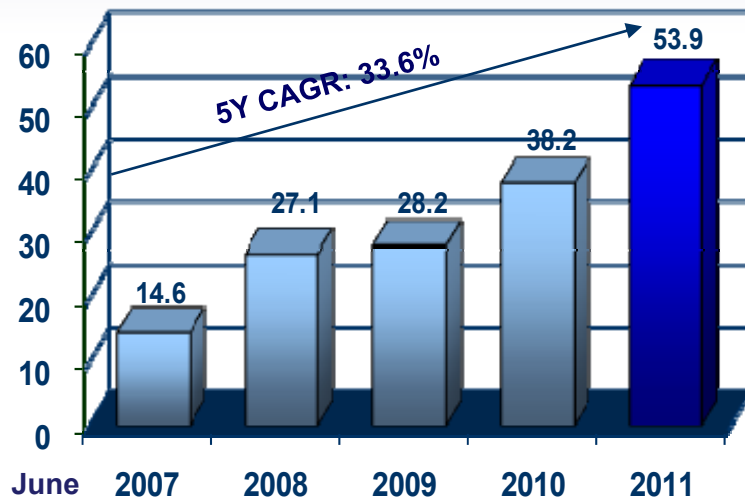


NPLs by Sector (US\$ million)



Funding Profile

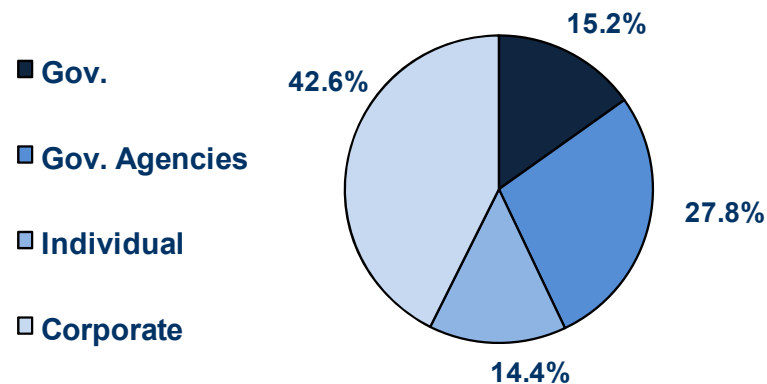
Customer Deposits (US\$ billion)



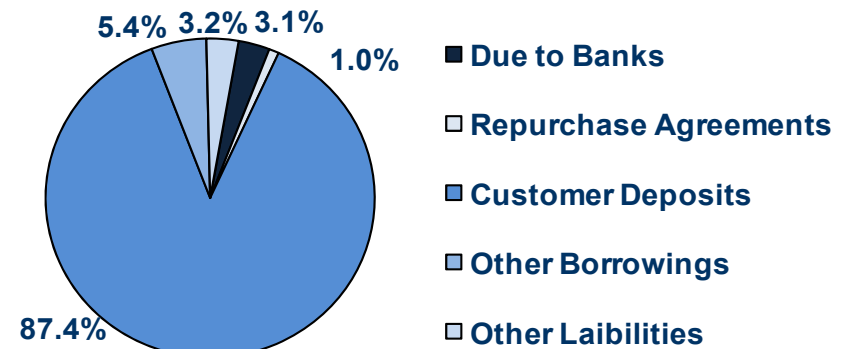
Highlights

- Customer deposits and unrestricted investment accounts increased to US\$53.9 billion up by 41.0% from same period last year.
- QNB's funding is predominantly driven by customer deposits and unrestricted investment accounts.
- Leveraging on the Bank's extensive branch network, QNB has attracted the relevant financing to fund its growing balance sheet.
- In line with its status as the country's leading bank, QNB remains the public sector's preferred bank in terms of deposits.

Breakdown of Deposits by Sector



Funding Split

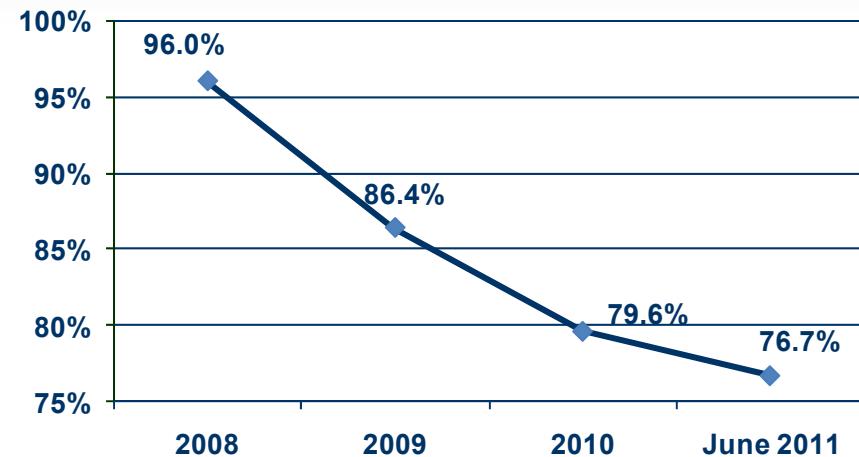


Liquidity

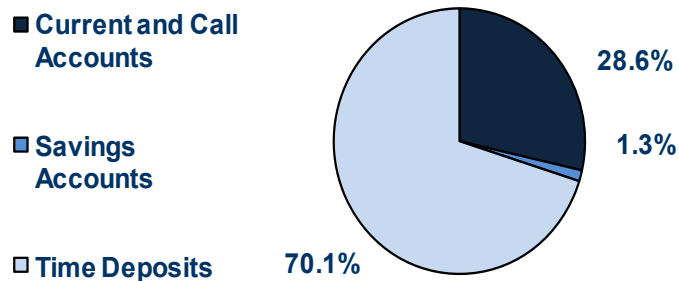
Highlights

- QNB's loans to deposit ratio has remained anchored below 100%, providing the Bank with a strong liquidity profile.
- The Bank's deposits are also predominantly in the form of time deposits, providing an added buffer.
- QNB's liquid assets also constitute a substantial portion of the Bank's balance sheet, with the amount of State of Qatar Debt Securities notably increasing since 2008.

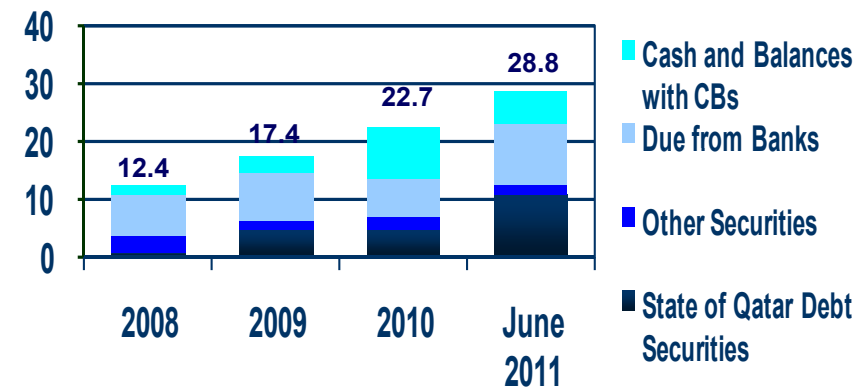
Loans to Deposit Ratio (%)



Composition of Deposits By Type



Liquid Assets (US\$ billion)

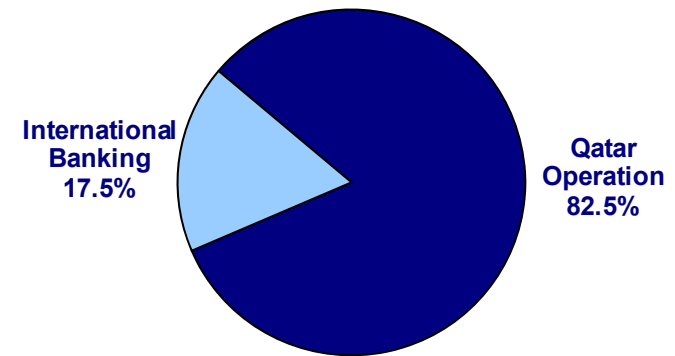
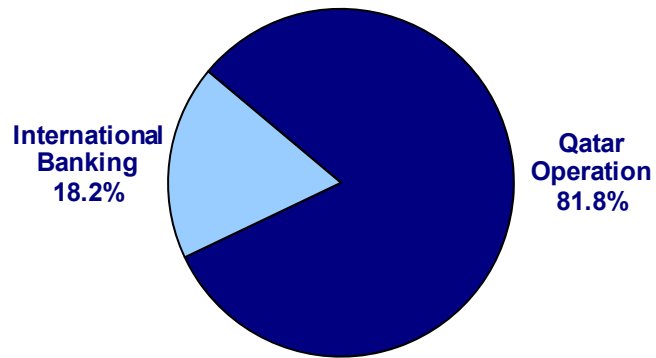


Loans & Deposits by Segment

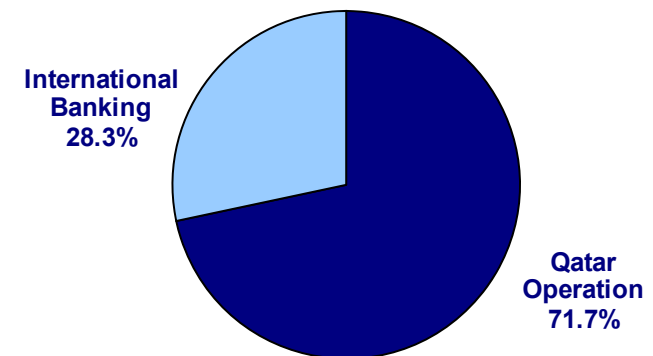
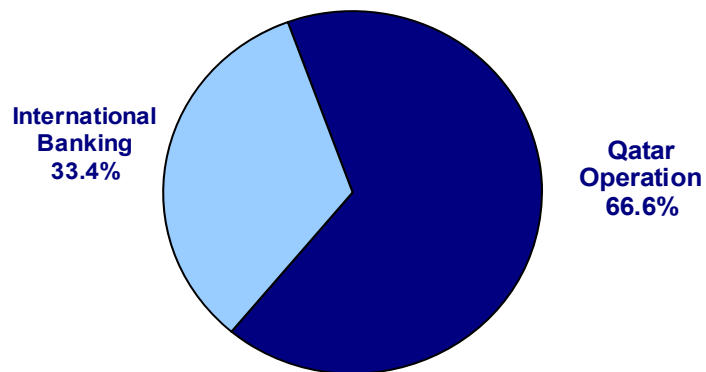
December 2010

June 2011

Loans

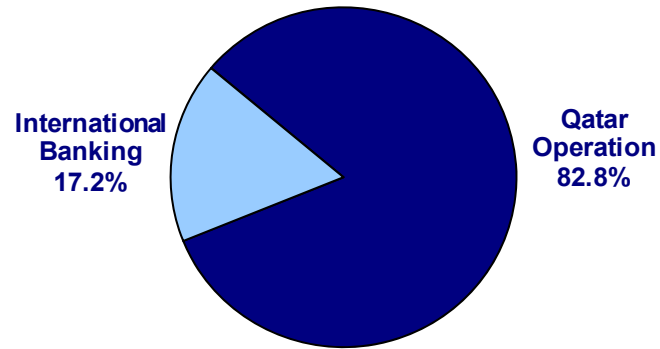


Deposits

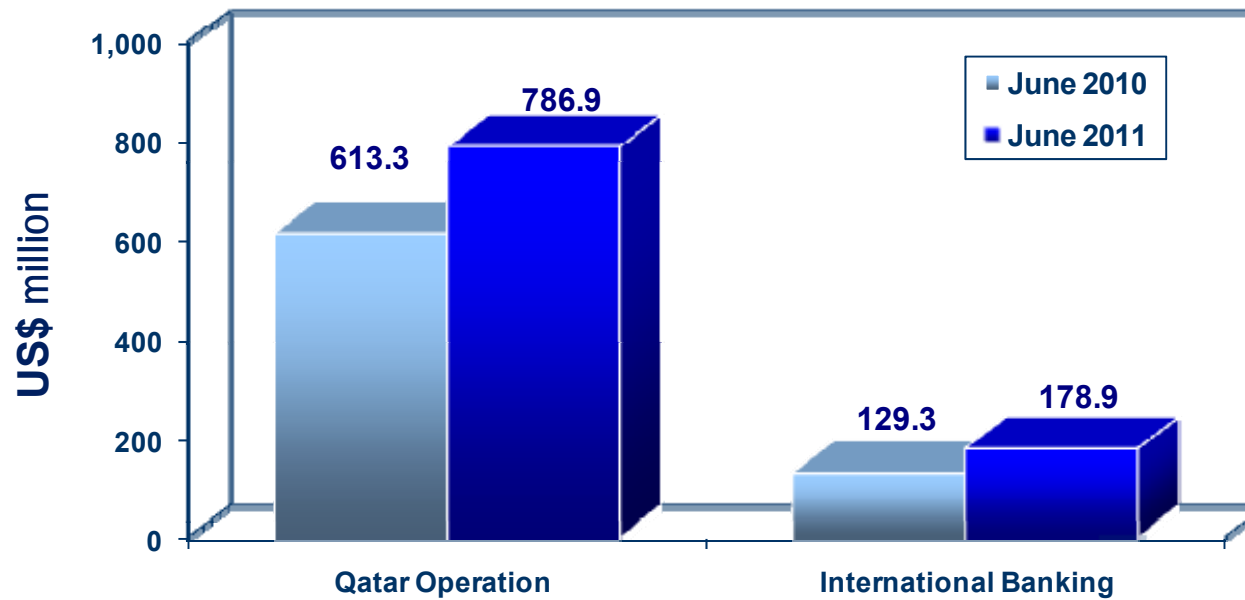
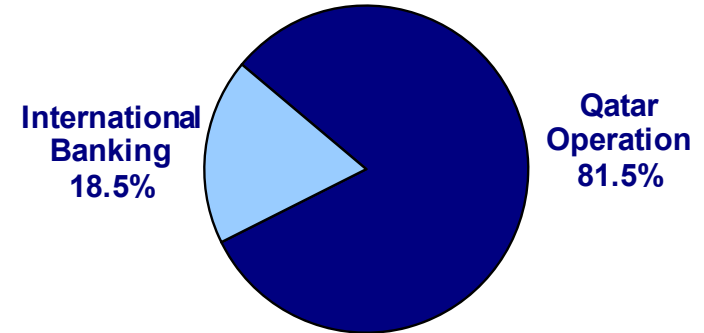


Net Profit by Sector

December 2010

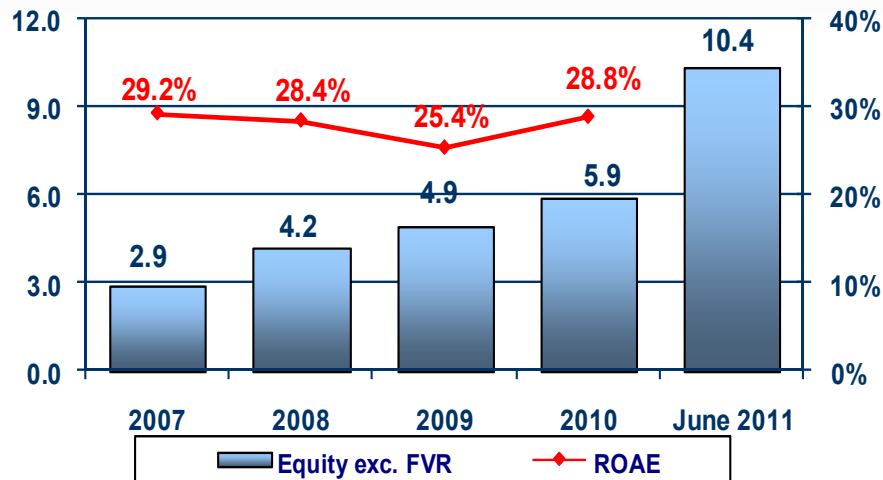


June 2011



Strong Capital Growth with Stable Returns

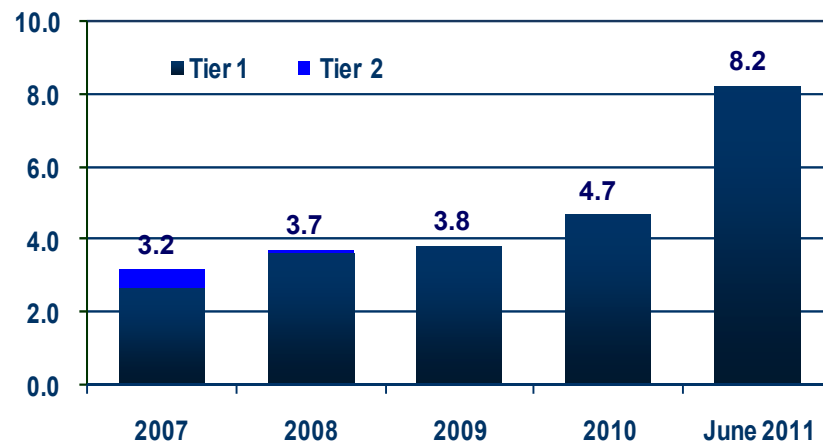
Equity (US\$ billion)



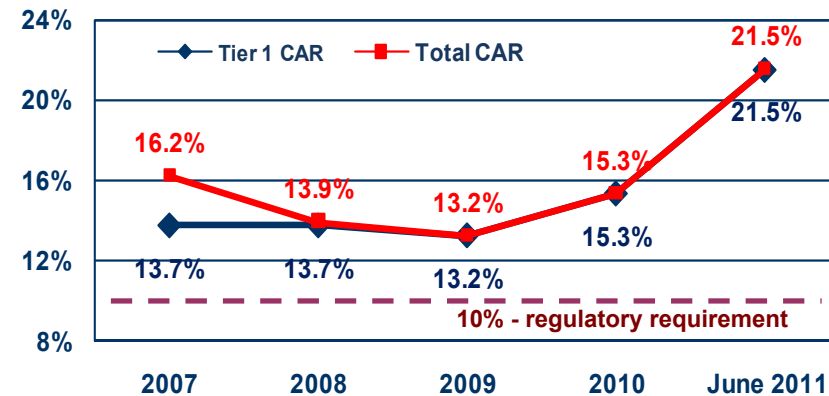
Highlights

- In line with the strong surge in the Bank's balance sheet, QNB has also regularly increased its capital base. The last time in March/April 2011.
- QNB's capital is in the form of Tier 1 Capital, and the Bank has maintained its CAR above the 10% as mandated by the Qatar Central Bank.
- QNB continued to enjoy strong ROAE above 25%.

Eligible Capital (US\$ billion)



Capital Adequacy Ratios (%)



Economic Update

Strong GDP growth rate

Supported by high energy prices and large investments on projects and infrastructure, Qatar has recorded a very high GDP growth rate in recent years, a CAGR of 21% per annum between 2006-2010 and 19.0% in Real Terms.

| (\$ Million) | 2006 | 2007 | 2008 | 2009 | 2010 |
|----------------------|--------|--------|---------|--------|---------|
| Oil & Gas Sector | 35,770 | 45,781 | 59,080 | 45,419 | 71,642 |
| Non-Oil & Gas Sector | 24,727 | 34,970 | 51,632 | 52,894 | 56,951 |
| Total GDP | 60,497 | 80,751 | 110,712 | 98,313 | 128,593 |
| % Change | 40.6% | 33.5% | 37.1% | -11.2% | 30.8% |

Source: Qatar Statistics Authority.

GDP growth rate to remain very strong in 2011

Supported by the Natural Gas Sector and growth in the Non-oil and Gas sector Qatar's economy is expected witness strong growth in 2010 and 2011.

| (\$ Million) | 2009 | 2011* | 2012* |
|----------------------|---------|---------|---------|
| Oil & Gas Sector | 71,642 | 103,120 | 112,929 |
| Non-Oil & Gas Sector | 56,951 | 64,067 | 68,808 |
| Total Nominal GDP | 128,593 | 167,187 | 181,737 |
| % Change | 30.8% | 30.0% | 8.7% |
| Real GDP growth rate | 16.3% | 20.0% | 7.1% |

* QNB & IMF Estimates.

Source: Qatar Statistics Authority.

2011/12 Budget

Current budget is the largest in history, with allocation for capital expenditures up by 33%.

| (\$ Billion) | 2010/11 P | 2010/11 B | 2011/12 B | % |
|--|-------------|-------------|-------------|---------------|
| Total Revenues | 38.7 | 35.0 | 44.6 | 27.4% |
| Total Expenditures | 34.3 | 32.4 | 38.4 | 18.7% |
| - Current Expenditures | 23.0 | 20.4 | 22.5 | 10.2% |
| - Development Expenditures | 11.3 | 11.9 | 15.9 | 33.4% |
| Surplus / Deficit | 4.4 | 2.7 | 6.2 | 133.0% |
| Budget Oil Price Assumption (\$ pb) | 55.0 | 55.0 | 55.0 | 0.0% |
| Actual Oil Price (\$ pb) | 84.0 | | | |

B: Budget Announcement, P: Preliminary.

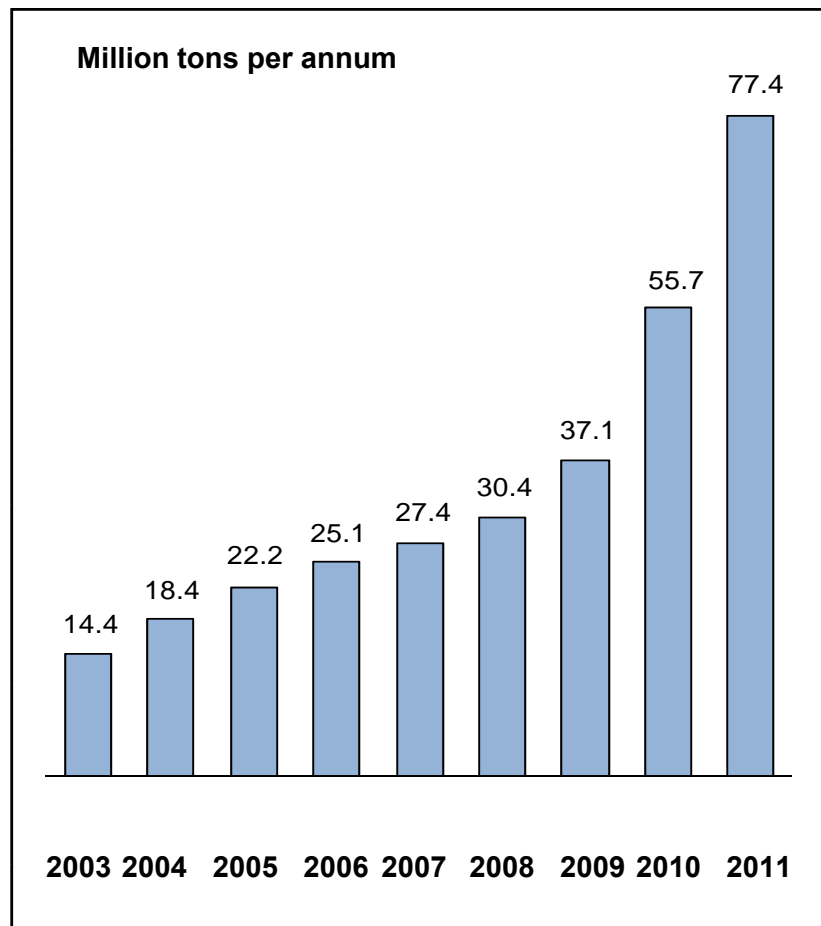
Planned projects are estimated to reach a budget of over \$188 billion with the bulk of investment in infrastructure

| Sector | Budget Value (\$ billion) |
|------------------------|--------------------------------------|
| ➤ Infrastructure | 72.2 |
| ➤ Construction | 46.9 |
| ➤ Gas Processing | 16.2 |
| ➤ Power | 14.8 |
| ➤ Petrochemicals | 14.5 |
| ➤ Water and Waste | 7.1 |
| ➤ Oil / Gas Production | 5.5 |
| ➤ Fertiliser | 4.4 |
| ➤ LNG | 2.6 |
| ➤ Refining | 1.7 |
| ➤ Pipeline | 1.1 |
| ➤ Alternative Energies | 1.0 |
| ➤ Industrial | 0.5 |
| ➤ Metal | <u>0.1</u> |
| TOTAL | 188.6 |

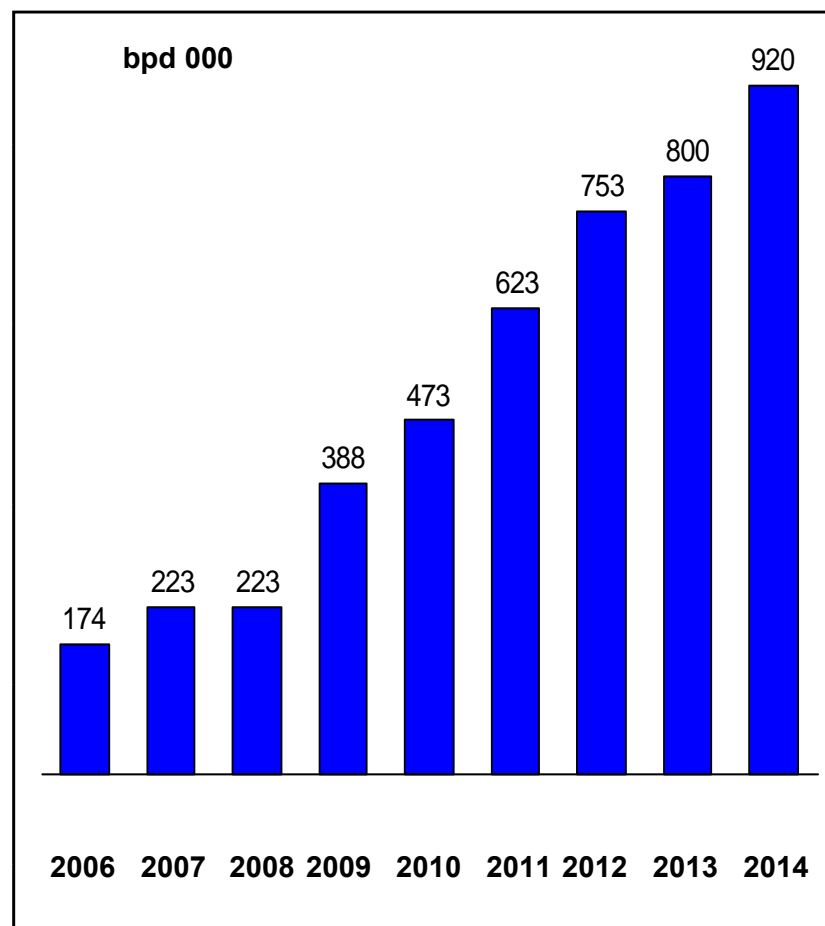
Source: MEED Projects

Natural Gas will Fuel and Sustain the Economy

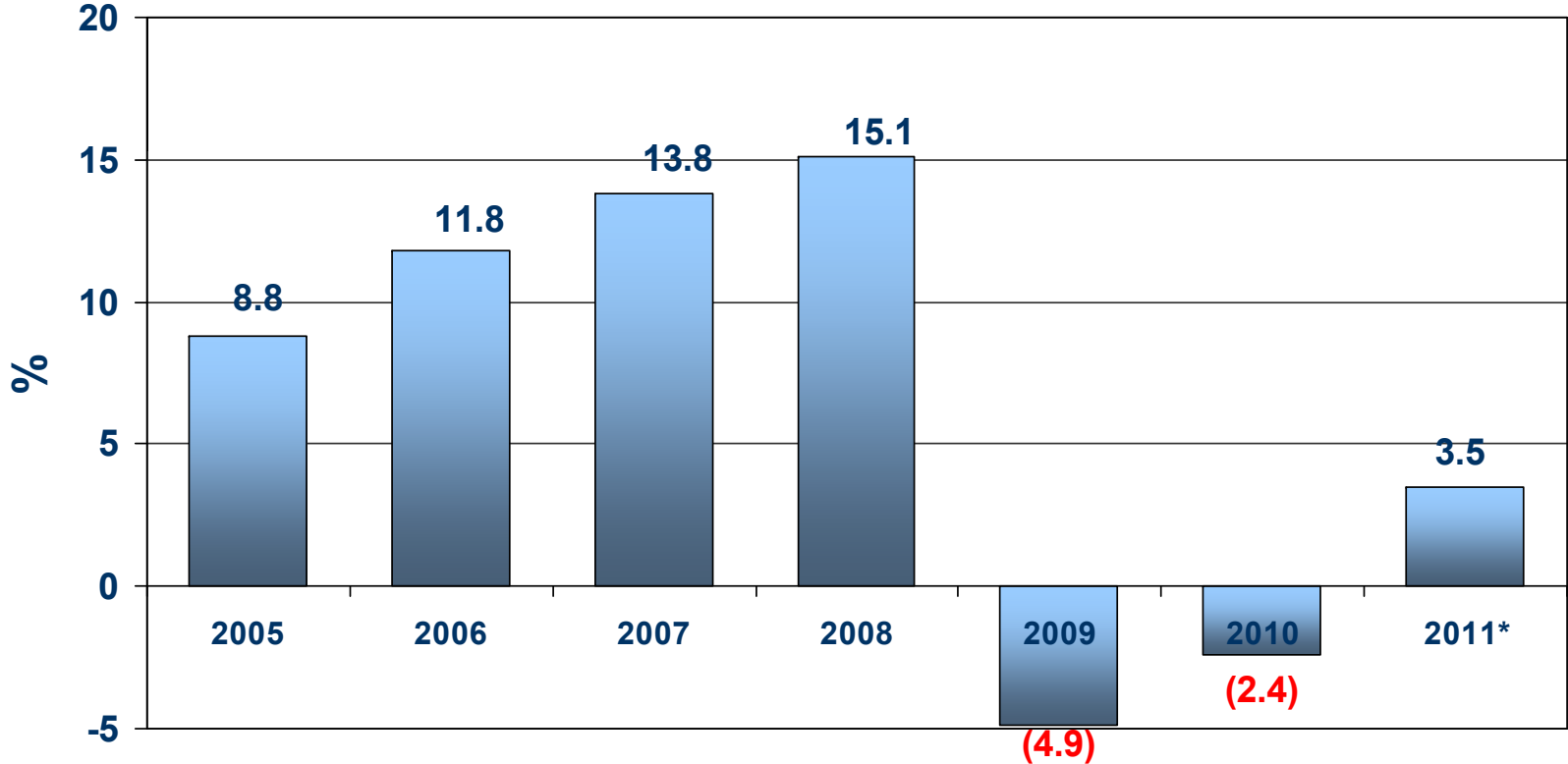
LNG Exports are expected to reach 77.4 million tons per annum in 2011



Condensate and GTL Production is expected to reach 920k barrels per day by 2014



Inflation has been one of the highest in the region up to 2008, is negative today and is expected to remain low



Source: Qatar Statistics Authority.
* QNB Estimate.

THANK YOU