

Investor Relations Presentation
June 2016

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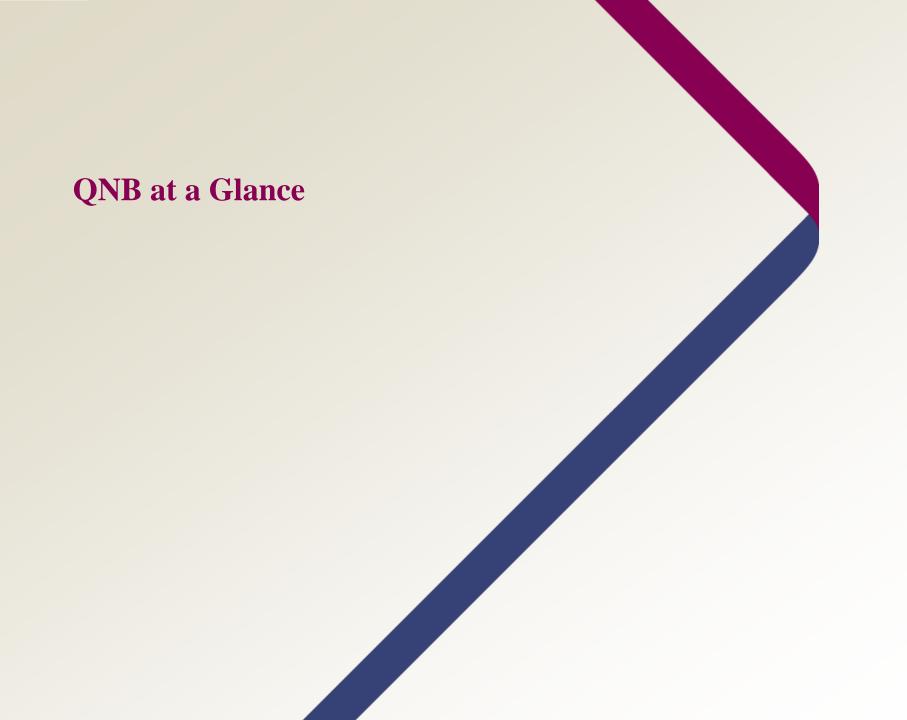
- 1. QNB at a Glance
- 2. QNB Comparative Positioning Qatar and MEA
- 3. Financial Highlights as at 30 June 2016
- 4. Economic Overview

#### Notes:

All figures in US Dollars have been converted from Qatari Riyals based on the exchange rate of 1 US Dollar = 3.6405 Qatari Riyals

In certain cases, numbers may be rounded for presentation purposes





### **QNB** at a Glance: Overview

#### Overview

- Established in 1964 as the first Qatari owned bank
- Owned (50%) by the Government of Qatar via the Qatar Investment Authority (QIA)
- Largest bank in Qatar by market cap., assets, loans, deposits and profit
- Largest bank in MEA by total assets, loans, deposits and profit

#### **Credit Rating**

	Moody's	S&P	Fitch	Capital Intelligence
LT	Aa3	<b>A</b> +	AA-	AA-
ST	P-1	A-1	F1+	<b>A1</b> +

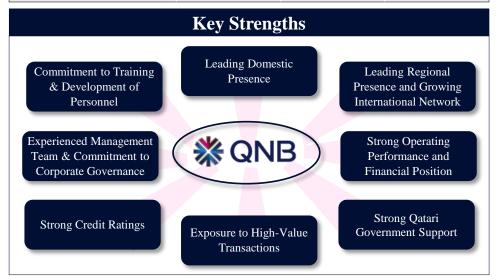
#### Presence

 QNB Group, subsidiaries and associate companies operate in more than 30 countries around the world across 3 continents, through more than 1,200 locations, supported by more than 4,300 ATMs and employing more than 27,300 staff.<sup>1</sup>

#### Stock/Share Parameters

- Listed on Qatar Exchange (QNBK)
- Market cap. of USD32.3bn
- Share price of USD38.46 per share
- Price to Book 2.1x (31-Dec-15)
- Price to Earnings 10.9x (31-Dec-15)

Financials <sup>2</sup> (in USD billion)					
	2016	2015	5yr CAGR		
<b>Total Assets</b>	190.0	140.2	21%		
Loans & Advances	136.4	97.8	27%		
Deposits	134.2	103.7	20%		
Operating Income <sup>3</sup>	3.17	2.26	20%		
Profit <sup>4</sup>	1.72	1.53	12%		
Coverage Ratio	127%	133%	-		
NPL Ratio	1.8%	1.5%	-		
Net Interest Margin	2.90%	2.86%	-		





- 1: Source: QNB
- 2: Source: June 2016 Financial Report
- 3: Operating Income includes Share of Results of Associates
- 4: Profit Attributable to Equity Holders of the Bank

### **QNB's International Footprint**

#### **Middle East** Sub-Saharan Africa Qatar: (70 Branches) South Sudan: (1 Branch) Jordan: (129<sup>2</sup> (+3<sup>2</sup>) Branches, 34.5% stake Togo: (1,268 Branches, 20.0% stake in in Housing Bank of Trade & Finance) Ecobank1) **UAE:** (27 (+1<sup>2</sup>) Branches, 40.0% stake **Asia** Indonesia: (49 Branches, 82.59% stake Syria: (15 (+302) Branches, 50.8% stake In QNB Indonesia) in QNB-Syria) Singapore: (1 Branch) Palestine: (13<sup>2</sup> Branches) Iraq: (9 (+12) Branches, 50.8% stake India: (1 Office, 100% stake) in Bank Mansour) China: (1 Representative office) Oman: (6 Branches) Vietnam: (1 Representative office) Bahrain: (12 (+12) Branch) Myanmar: (1 Representative office) Kuwait: (1 Branch) Lebanon: (1 Branch) **North Africa** Egypt: (197 Branches, 97.1% stake Yemen: (1 Branch) in QNB ALAHLI) Libya: (36<sup>2</sup> (+1<sup>2</sup>) Branches, 49.0% stake Iran: (1 Representative office3) in Bank of Commerce & Development) Europe Tunisia: (34 Branches, 99.9% stake in QNB Tunisia) United Kingdom: (1 (+12) Branch) Sudan: (6 Branches) France: (1 Branch) Algeria: (72 Branches) Switzerland: (1 Office, 100% stake in QNB Banque Privée) Mauritania: (1 Branch) Turkey: (629 Branches, 99.81% stake in Finansbank A.Ş.



<sup>1:</sup> Ecobank share of 20.0%, as at 30 June 2016, includes ordinary shares and QNB's convertible preference shares. The branch data for Ecobank is as at 31 December 2015.

<sup>2:</sup> Includes the branches / representative offices from subsidiaries and associates

<sup>3:</sup> Dormant

### **Rating Excerpts**



"A+"

"Our stable outlook on Qatar National Bank (QNB) reflects the bank's resilient financial performance supported by its core franchise in Qatar as well as its expected extraordinary support from the Qatari Government"

May 31st, 2016

#### Moody's

"Aa3"

"The standalone rating reflects: (1) consistently high profitability levels, supported by QNB's dominant market position and government relationships; (2) strong asset quality and sound capitalisation; (3) strong funding and liquidity metrics supported by growth in both its domestic private and international deposit base and (4) increasing business diversification derived from non-domestic operations."

May 20th, 2016

## FitchRatings "AA-"

"Profitability is stronger than that of most peers. Risk appetite is fairly conservative despite rapid growth and expansion into some higher-risk markets. We note however that QNB has a good track record of integrating and managing subsidiaries in weaker operating environments"

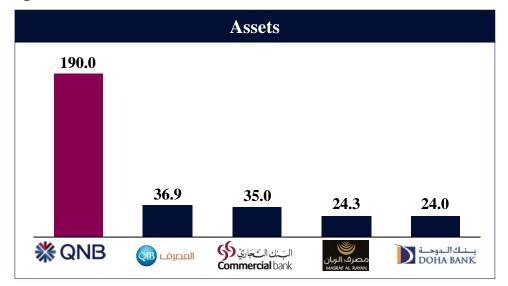
April 21st, 2016

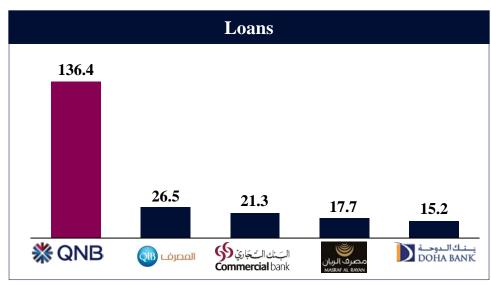


**QNB** Comparative Positioning – Qatar and MEA

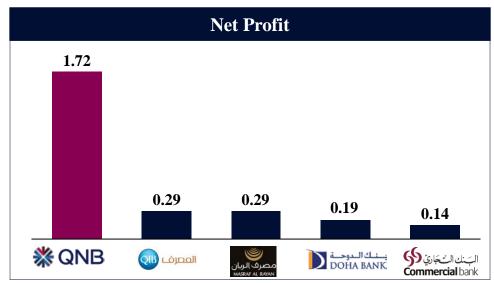
#### **Top 5 Domestic Banks – June 2016**

#### QNB continues to excel in the domestic market





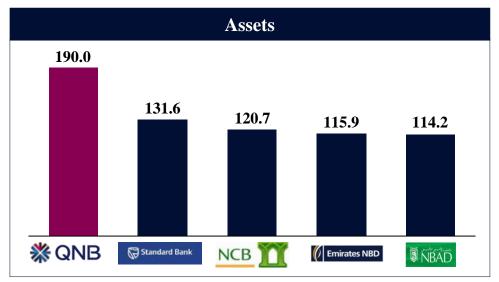


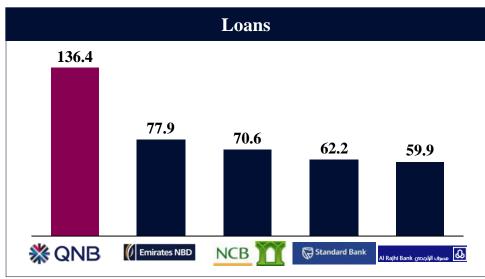


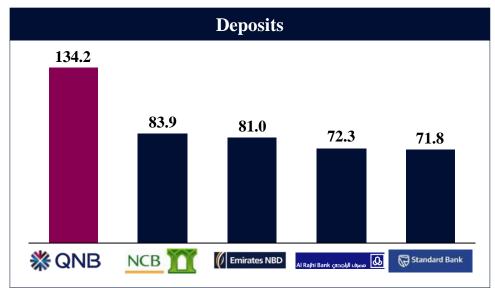


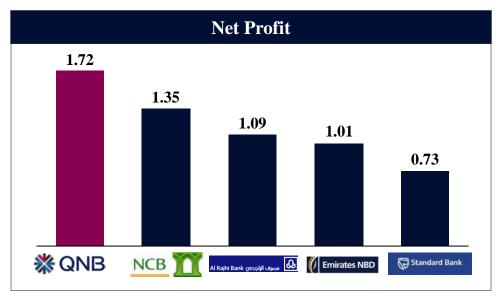
#### **Top 5 MEA Banks – June 2016**

#### QNB improved its position as the leading bank in the region





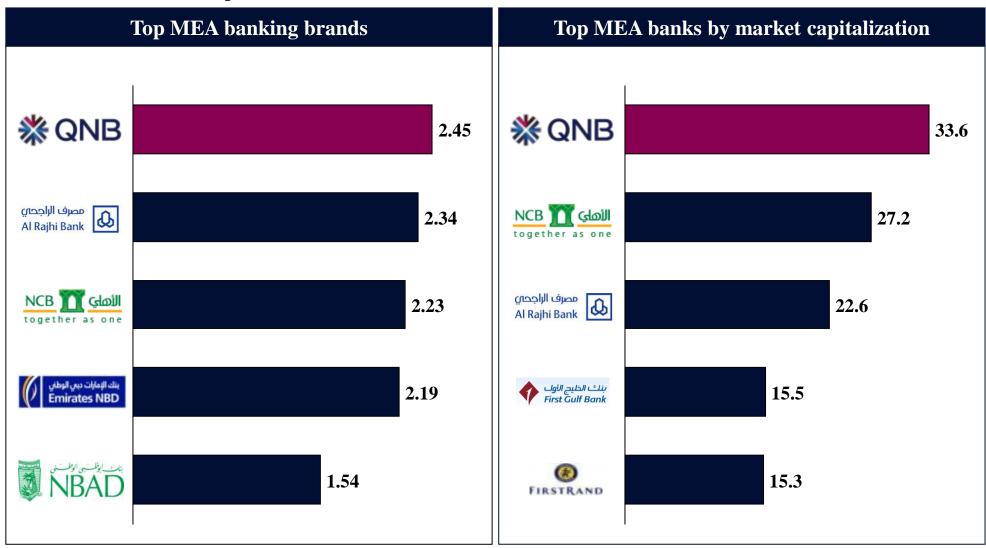






# QNB is the leading financial institution in the MEA region with regards to brand value and market capitalisation

Brand value and market capitalisation (USD Bn as at 31-Dec-15)





Source: Brand Finance 2015, Bloomberg

Financial Highlights – as at 30 June 2016

## QNB continues to demonstrate sustainable profitable growth

Financial Highlights (as at 30 June 2016)



Growth vs. June 2015

• Net interest margin (NIM)<sup>2</sup>: 2.90% Profit1 • USD1.7 billion net profit • Cost to income ratio: 30.4% +36% from Jun-15 • USD190.0 billion assets +28% from Dec-15 • NPL (% of gross loans): 1.8% **Assets** +39% from Jun-15 • Coverage ratio: 127% • USD136.4 billion loans +28% from Dec-15 +29% from Jun-15 **Funding** • USD134.2 billion deposits • Loans to deposits ratio: 101.7% +24% from Dec-15

**Equity** 

USD20.1 billion equity



• Capital adequacy ratio (Basel III): 14.2%



<sup>1:</sup> Profit Attributable to Equity Holders of the Bank

<sup>2:</sup> Net interest margin calculated as net interest income over average earning assets

## **QNB ALAHLI**

#### Highlights (as at 30 June 2016)



Growth vs. June 2015

Profit	• USD192.2 million +27%	<ul> <li>Net interest margin (NIM)¹:</li> <li>Cost to income ratio:</li> </ul>	4.94% 27.4%
Assets	<ul> <li>USD16.6 billion assets</li> <li>USD7.7 billion loans</li> <li>+6% from Jun-15</li> <li>-3% from Dec-15</li> <li>+5% from Jun-15</li> <li>-5% from Dec-15</li> </ul>	<ul><li>NPL (% of gross loans):</li><li>Coverage ratio:</li></ul>	2.6% 194%
Funding	• USD13.3 billion deposits +5% from Jun-15 -2% from Dec-15	• Loans to deposits ratio:	57.9%
Equity	• USD1.6 billion equity -5%	• Capital adequacy ratio (Basel II):	15.75%

## Finansbank A.Ş.

#### Highlights (as at 30 June 2016)



Growth vs. June 2015

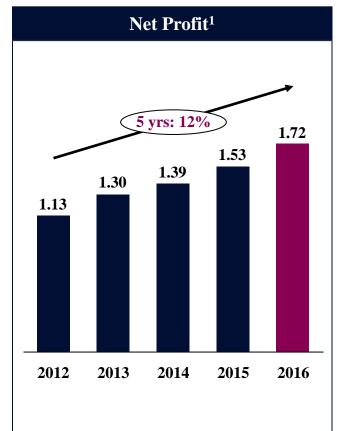
Profit <sup>2</sup>	• USD151.5 million	<ul> <li>Net interest margin (NIM)¹:</li> <li>Cost to income ratio:</li> </ul>	5.57% 50.4%
Assets	<ul> <li>USD32.8 billion assets</li> <li>USD21.3 billion loans</li> <li>+12% from Jun-15</li> <li>+8% from Jun-15</li> <li>+3% from Dec-15</li> </ul>	<ul><li>NPL (% of gross loans):</li><li>Coverage ratio:</li></ul>	6.2% 114%
Funding	• USD18.2 billion deposits +24% from Jun-15 +10% from Dec-15	• Loans to deposits ratio:	117.1%
Equity	• USD3.8 billion equity +3%	• Capital adequacy ratio (Basel II):	14.3%

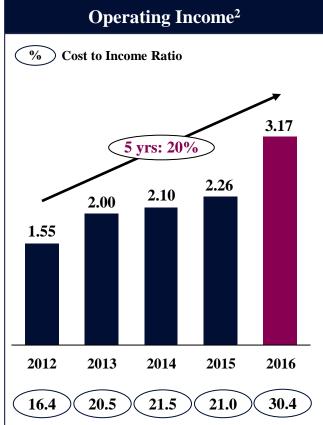


Source: Finansbank under International Financial Reporting Standards
1: Net interest margin calculated as net interest income over average earning assets
2: Profit Attributable to Equity Holders of Finansbank

### Strong profitability growth

#### Income Statement Breakdown (USD billion as at 30 June)







- Net profit increased 12% from June 2015
- 2011-2016 CAGR of 12%

- Operating income increased 40% from June 2015
- 2011-2016 CAGR of 20%

- NII increased 40% from June 2015
- NIM increased by 4bps from June 2015

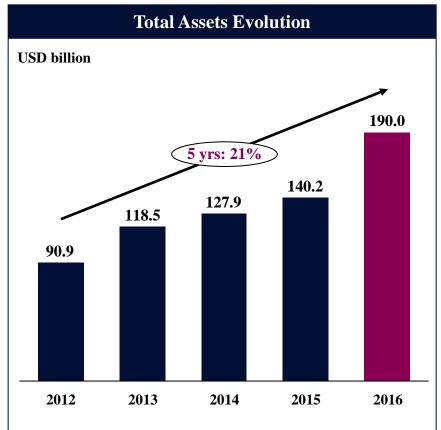


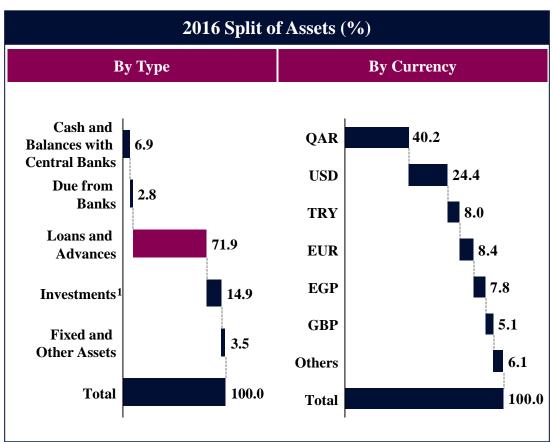
Source: June 2016 Financial Report

- 1: Profit Attributable to Equity Holders of the Bank
- 2: Operating Income includes Share of Results of Associates
- 3: Net interest margin calculated as net interest income over average interest earning assets

### Good asset growth driven by lending activities mainly in QAR and USD

Assets Analysis (as at 30 June)





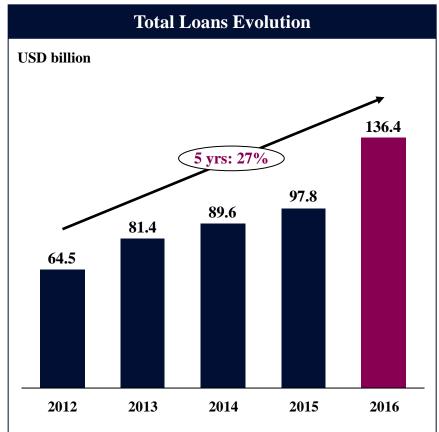
- Assets increased 36% from June 2015
- 2011-2016 CAGR of 21%

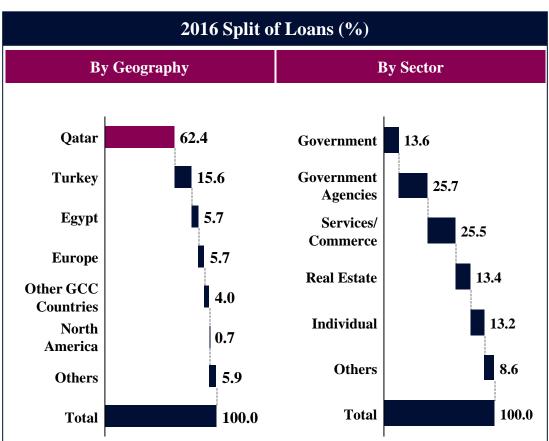
- Loans and advances represent 72% of total assets
- USD and QAR currencies account for 65% of total assets



### Good loan growth

Loans Analysis (as at 30 June)





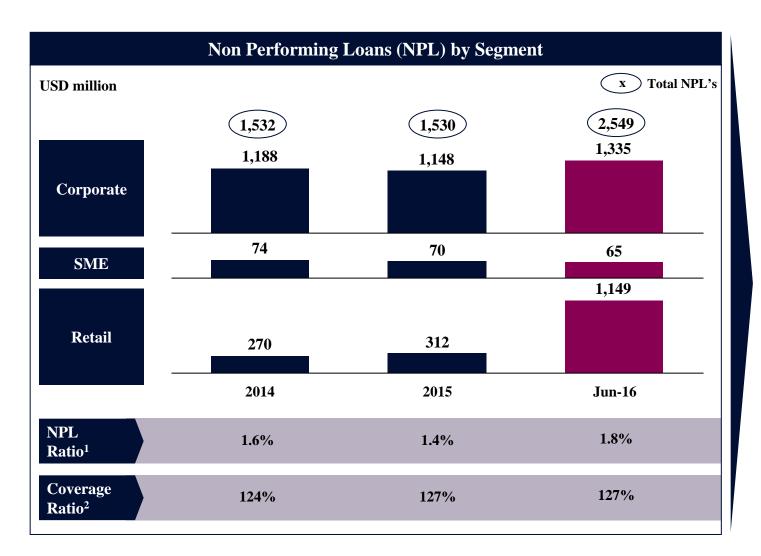
- Loans increased 39% from June 2015
- 2011-2016 CAGR of 27%

- Loans denominated in USD represent 29% of total loans
- Loan exposures are of a high quality with 39% concentration to Government and public sector entities



### High quality lending portfolio is highlighted by low NPL ratios

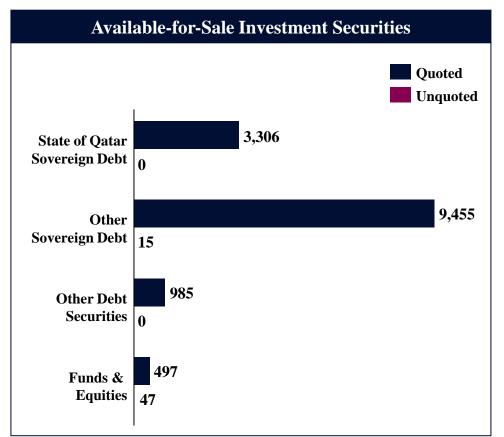
**Asset Quality Analysis (as at December unless stated)** 

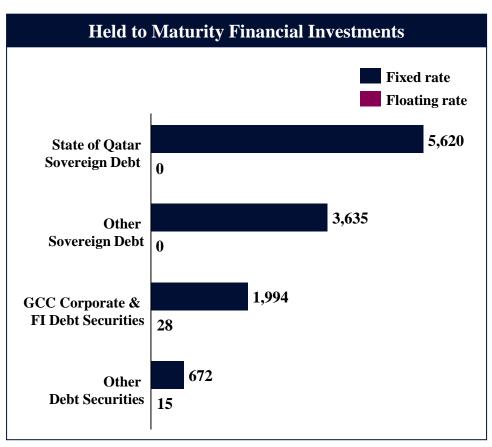


- QNB has continued to increase its provisions in response to the global economic situation
- The bank's coverage ratio has remained robust amidst the economic slowdown, with a coverage of 127% as at 30 June 2016
- Past dues are NPL after 90 days
- There is the additional security of a risk reserve of USD1,373 million which is greater than the 2.5% QCB requirements

## High quality investment portfolio with 85% of securities rated AA or Sovereign Investments Analysis (USD million as at 30 June 2016)

**Investments Analysis (USD million as at 30 June 2016)** 





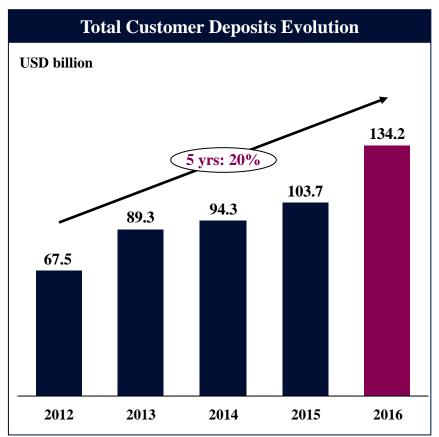
• Quoted securities account for 99% of Available-for-Sale Investment securities

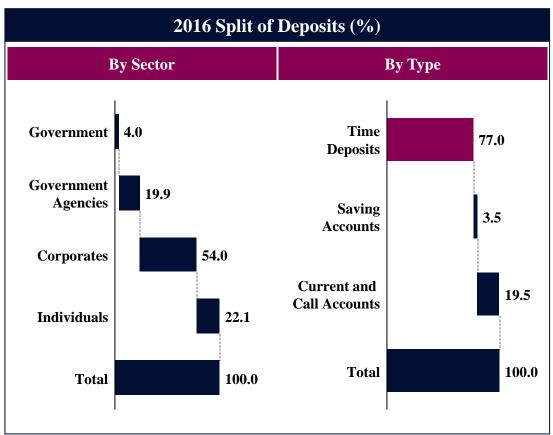
• Majority of Other Sovereign Debt is Government Guaranteed



### Robust growth in customer deposits and funding

Funding Analysis (as at 30 June)





- Deposits increased 29% from June 2015
- 2011-2016 CAGR of 20%

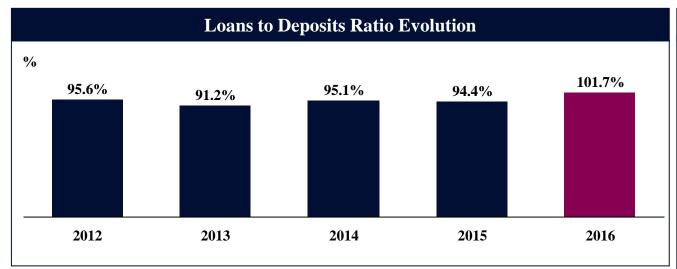
- QNB remains the public sector's preferred bank
- USD, TRY and EGP denominated deposits represent 40%, 8% and 8% of total deposits respectively

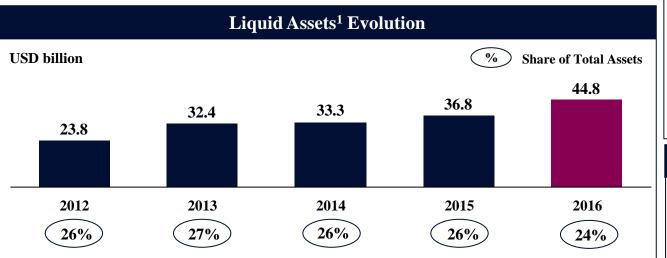


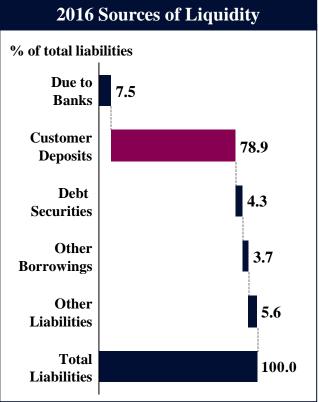
Source: June 2016 Financial Report

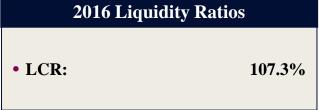
### Solid liquidity profile

#### Liquidity Analysis (as at 30 June)











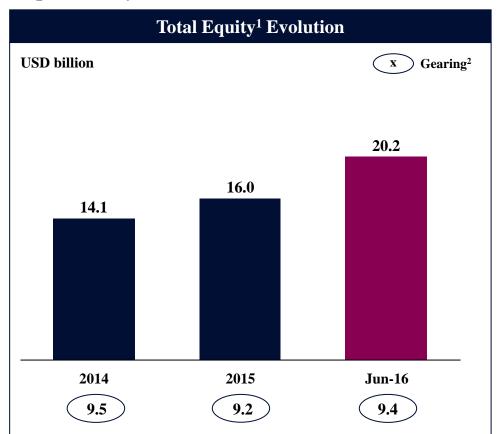
## **Sources of Institutional Funding EMTN and Certificate of Deposits**

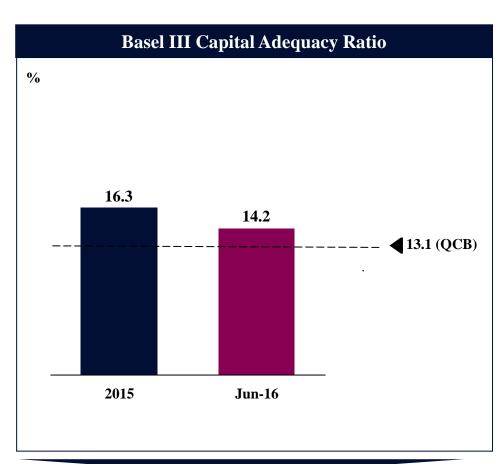
$EMTN^1$		Certificate of Deposits		
Set-Up • November 2011 in Reg S for	ormat	Set-Up	<ul> <li>Issued by QNB London Branch and regulated by the FCA and the PRA</li> </ul>	
Current Values  • Programme limit USD 12.5 is USD 9.9 billion	5 billion and outstanding			
Currencies  • Issued in AUD, CHF, CNY, and USD	, EUR, HKD, JPY, SGD	Establish- ment Date	• Product launched in September 2012	
Daily Postings  • Provided to the dealer ground	ир	Current Values	• Outstanding is USD 8.4 billion	
Global Markets Limited, C Deutsche Bank AG (Londo plc, J.P. Morgan Securities	<ul> <li>ANZ Banking Group, Barclays Bank plc, Citigroup Global Markets Limited, Commerzbank AG, Deutsche Bank AG (London Branch), HSBC Bank plc, J.P. Morgan Securities plc, Mitsubishi UFJ Securities International plc, Mizuho International plc, QNB Capital LLC and Standard Chartered Bank</li> </ul>	Average Life	• Average residual life of 73 days	
plc, QNB Capital LLC and		Currencies	• Issuances in CHF, EUR, GBP, JPY, USD and other currencies available on request	
Market Awards  • 2013 mtn-i award for 'Account International Investors'	ommodating			
Allocation from Last Issuance  • Middle East: 40% / Europe	e: 42% / Asia 18%	Dealers	<ul> <li>Bank of America Merrill Lynch, Barclays Bank plc, Citigroup Global Markets Limited, ING Bank NV, BRED Banque Populaire and The Royal Bank of Scotland plc</li> </ul>	



# Strong capital adequacy ratio maintained above both QCB and Basel III requirements

Capital Analysis (as at 31 December)





- Capital base has been regularly increased in line with the strong performance of QNB's balance sheet
- Capital adequacy ratio is above QCB and Basel III requirements including the applicable DSIB buffer of 0.625% for 2016

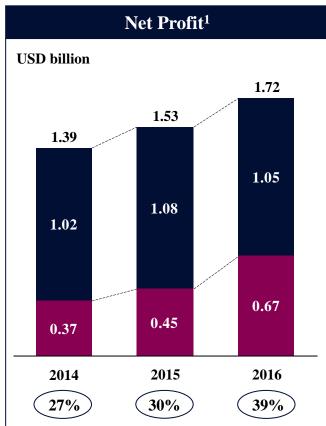


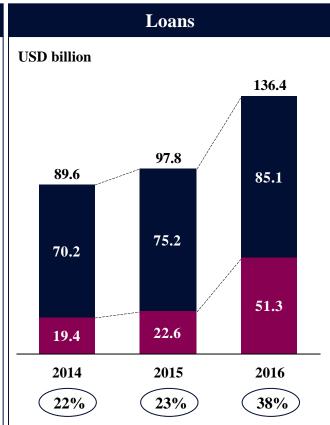
<sup>1:</sup> Total Equity excludes fair value reserve, proposed dividend and non-controlling interest

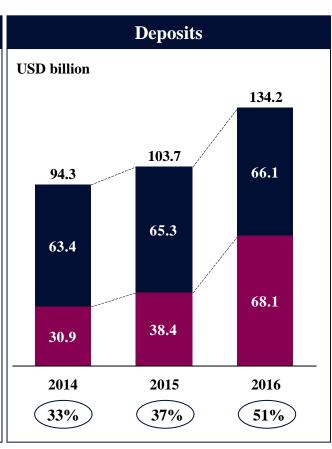
### Increasing geographical diversification positively contributes to growth

**Geographical Contribution (as at 30 June)** 







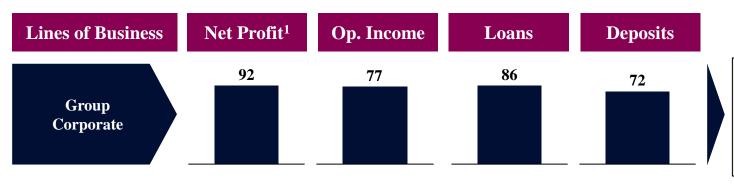


- Profit from international operations increased by USD296 Mn (79%) from 2014 to 2016
- Loans from international operations increased by USD31.9 Bn (165%) from 2014 to 2016
- Deposits from international operations increased by USD37.2 Bn (120%) from 2014 to 2016



### Diversifying business mix will bolster sustainable growth

**Business Mix Contribution (% share as at 30 June 2016)** 



- Maintain dominant domestic market share
- Grow international contribution
- Nurture SME business in Qatar

Group Asset and Wealth Management

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- Ensure positioning as Qatar's leading private bank
- Maintain positioning as Qatar's leading fund manager
- Preferred Institutional Broker

Group Consumer Banking

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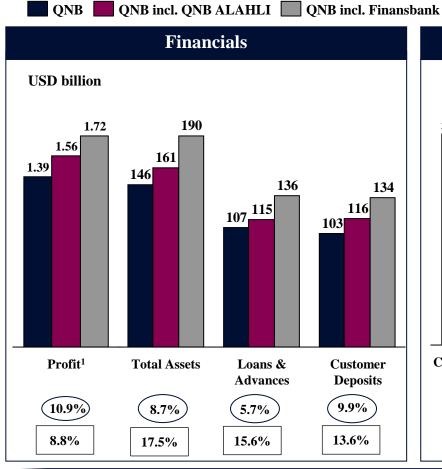
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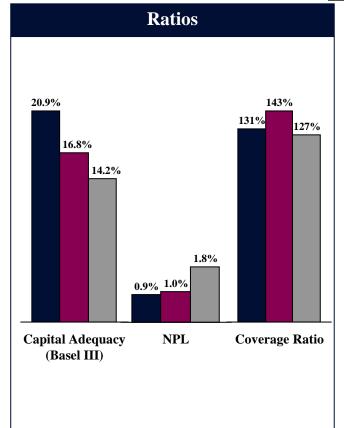
- Maintain domestic market share
- Continue to enhance global affluent offering
- Selectively expand retail offering across international network



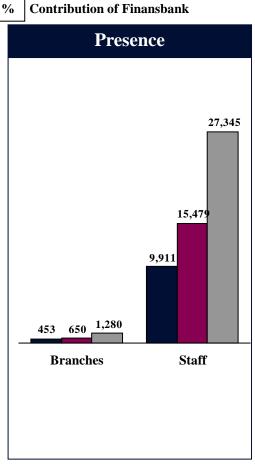
### **QNB** Group Financials

Key data (as at 30 June 2016)





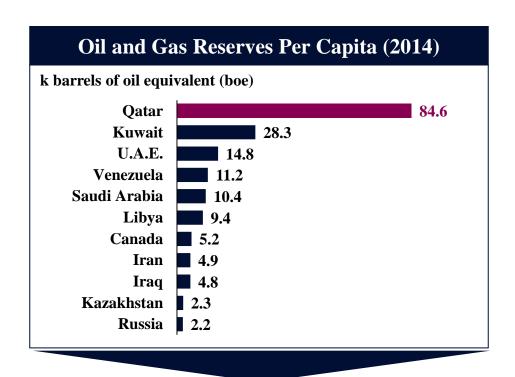
Contribution of QNB AA



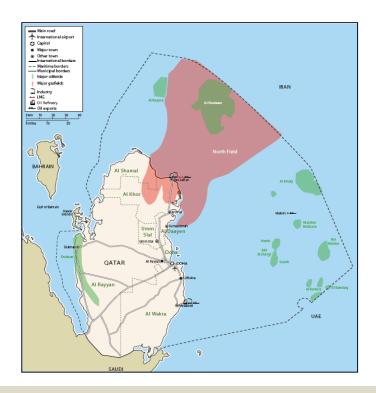
- Results finalised under International Financial Reporting Standards (IFRS)
- Capital Adequacy (Basel III) on consolidation 14.2%



### Qatar oil and gas wealth per capita is the highest in the world



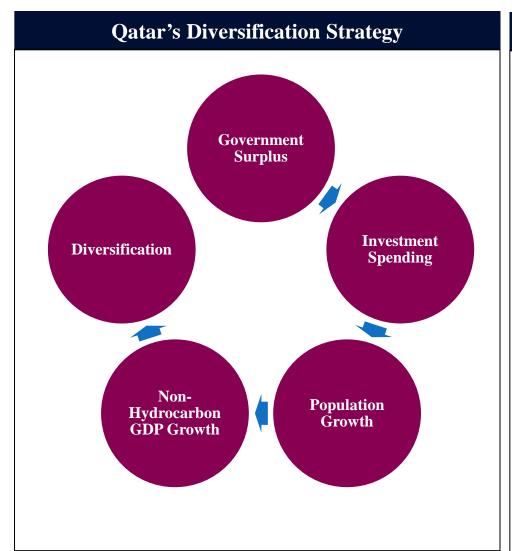
- Qatar is endowed with major oil and gas resources, especially in relation to the size of its population
- At current extraction rates, Qatar's proven gas reserves will last at least another 137 years and oil reserves for 35 years

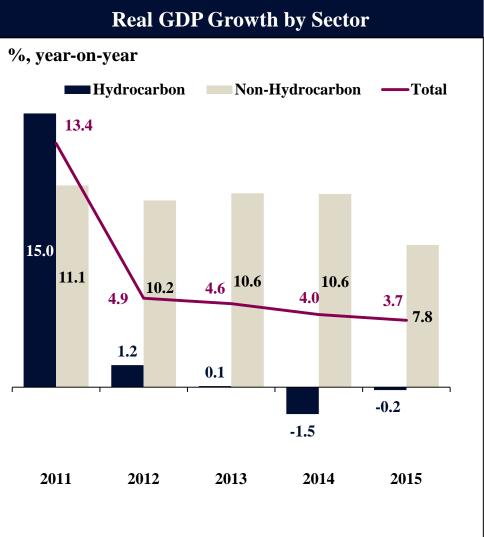


- Qatar's hydrocarbons reserves are mostly held in the North Field, which contains 59% of GCC gas reserves and 13% of global gas reserves
- Qatar has 26bn barrels of crude oil and condensate reserves (1.5% of global reserves)



## Since 2011, large infrastructure investment projects have driven diversification and strong growth in the non-hydrocarbon sector

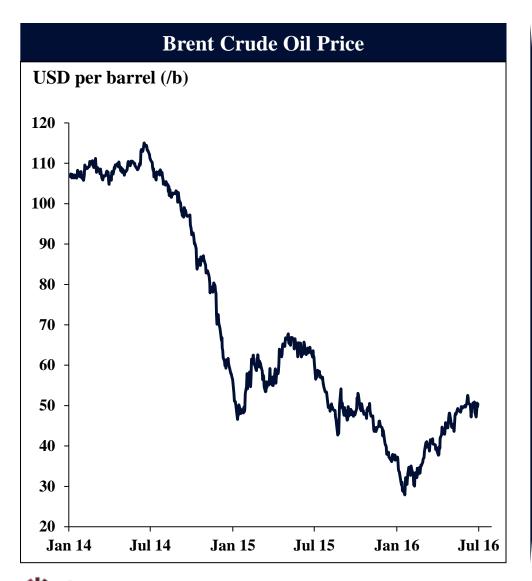






Sources: MDPS and QNB Economics

## Oil prices have fallen significantly since mid-2014, but they have started to recover since early 2016

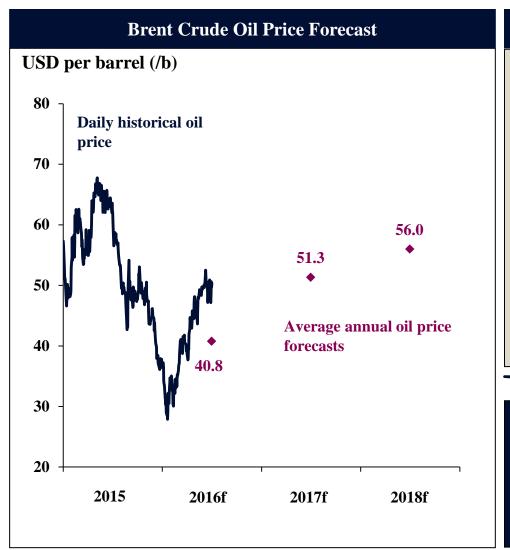


- Oil prices have fallen from USD115/b in June 2014 and are now hovering around USD50/b currently
- Reasons for the sharp decline include:
  - Large production growth from US shale producers
  - Increased production from OPEC
  - Weak global demand in 2014 due to subdued economic recovery



Sources: Bloomberg and QNB Economics

## We expect prices to average USD41/b in 2016 before recovering further in 2017-18, notwithstanding short-term volatility



#### **Comments**

- Oil markets are oversupplied by 1.8m b/d
- In 2016, excess supply should be reduced by
  - 1.2m b/d of additional demand
  - 0.5m b/d of US supply cuts
- But this will be partially offset by additional supply from Iran and the rest of OPEC

Given the fundamentals, our forecast remains broadly unchanged

We expect a gradual increase in oil prices, averaging USD41/b in 2016 rising to USD56/b in 2018

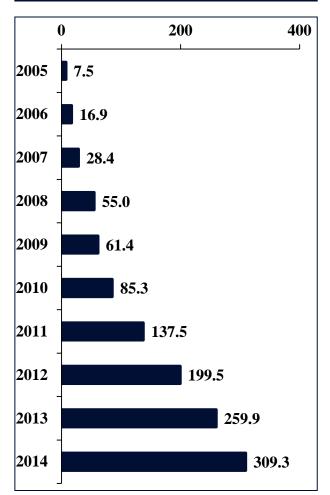


## Low breakeven oil prices, accumulated savings and low public debt place Qatar in a strong position to withstand low oil prices

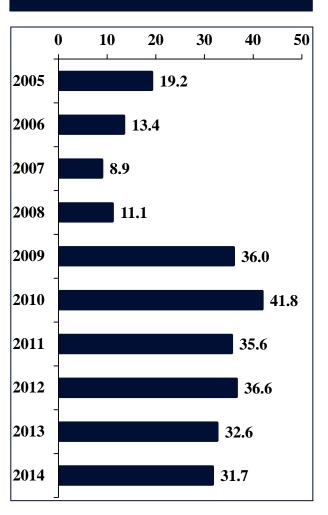
#### **Fiscal Breakeven Oil Prices**



## Accumulated Current Account Surpluses (bn USD, 2005-14)

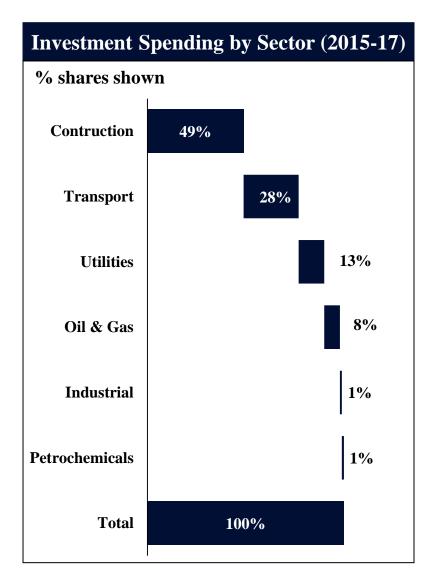


#### Public Debt (% GDP)





# Large investment spending focused on construction and transport will be a key driver of the economy going forward



Major Projects				
	Project	Budget (bn USD)	End	
Cons- truction	Lusail Mixed-Use Development	45.0	2022	
	Barwa Al Khor Development	10.0	2025	
	Qatar Integrated Rail	40.0	2026	
Transport	Hamad International Airport, Phase I & II	23.5	2020	
	Ashghal Expressway Programme	20.0	2018	
	Ashghal Local Roads & Drainage	14.6	2019	
	Hamad Port	7.4	2020	
Oil and Gas	Bul Hanine Oilfield Redevelopment	11.0	2022	
	Barzan Gas Development	10.3	2023	



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- These statements typically contain words such as "expects" and "anticipates" and words of similar import.
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